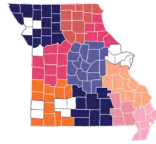


MO BOS COC CCP



**Missouri Balance of State
Continuum of Care**



CONTENT

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9

11

17

16

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19

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20

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22

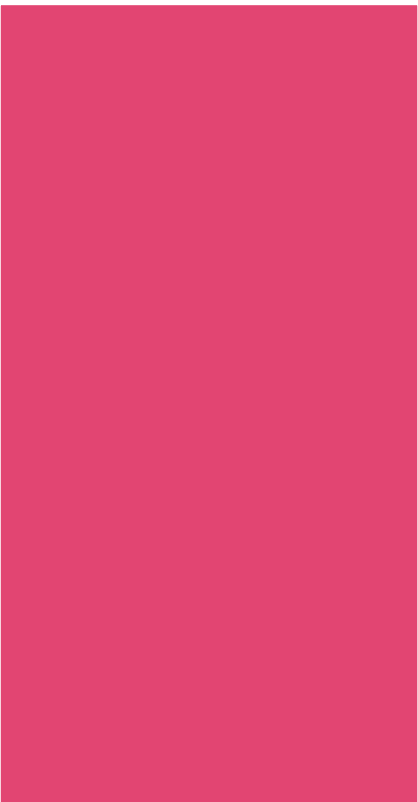
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MISSION

The mission of the Youth Action Board (YAB) for the YHDP process is for the work to center on the expertise of youth who have experienced or are experiencing homelessness in the Missouri Balance of State Continuum of Care.



VISION

This is carried out by our vision to meet currently or formerly unhoused youth in the Balance of State Continuum of Care where they are, valuing their differences, educating ourselves to embrace that diversity, and supporting unhoused youth in creating or working with systems to serve their basic needs, including through local and state policy.

This will be realized through the YHDP process by creating and establishing individual responses system-wide through the provision of immediate-response services, including emergency housing, creating permanent housing, and aftercare through YYA with lived experience driving the design, implementation and ongoing evaluation.

STATEMENT

The CoC YAB has led the development of the content, ideas, and strategies on the pages that follow, and will continue to upgrade this living document for years to come!

INTRODUCTION

The Coordinated Community Plan (CCP) serves as a response to HUD that we have met and addressed the 5 expected community thresholds. Meeting these thresholds is essential to demonstrate our preparedness to respond to youth leadership, create a comprehensive strategy and uphold the principles of the Youth Homeless Demonstration Program as it has been administered across the nation. This document will inform many aspects of our implementation standards, agreements between agencies, and execution of projects

Sections of our CCP and descriptions:

1. Mission, Vision, History, and Definitions and Acronyms

- This section is devoted to explaining the system “as it is” and setting the stage for what we want to do with our YHDP efforts.

2. Statement of need and Needs assessment

- This is a focused look at known gaps and challenges in our current system. One of the established concepts of our YHDP application was an acknowledgement of our lack of coverage and service providers. This has created severe limits on the available data. We’ve incorporated as much information as is publicly available about our state and communities to illustrate present needs. One of our community’s needs is more locations to support youth in order to learn more about how to better serve youth.

3. Action Plan and Goals

- This section is a mix of definitive goals and aspirations. We are expected to create a vision of a perfect system and then create meaningful progress towards that system. The best way to understand how these goals will develop is to note the time line. Measurable progress items will have 2-3 year thresholds that we expect to see. Other goals are identified as ongoing and are inherently idealistic. They reflect a direction of constant progress. Continuous Quality Improvement (CQI) and annual revisions of the CCP are a required component of the YHDP grant.

4. Governance structure

- This section has made use of existing CoC policies and collaborations with various persons and committees. The most important part of this section is a thorough demonstration of youth in leadership and decision- making roles in the CoC, especially concerning the develop-

ment of YHDP efforts. The CoC's commitment to engaging youth leadership in our decision making is a fundamental part of our selection as a YHDP community and critical to see that this plan is approved.

5. Partner list

- This section is a thorough description of each person, organization, team and resource that stepped into the process to help develop our YHDP plan.

6. System design - including ideal and proposed projects

- This is the structure for the projects that we are funding. Often, other CoCs would leave this section more categorical and allow for local agency applications to determine structures. We have the opportunity to envision a much more refined level of detail. This project list is not completely binding but should accurately display the scope of our projects. This is the structure that the CoC will submit to ESNAPS and then fulfill through the RFP process in line with YAB priorities. At the point of submission to ESNAPS (with final review and approval) - the project scope will be binding unless amendments are sought.

7. Signatures

- HUD requires an official authorization from multiple partners. There isn't any administrative or executive obligation for these parties except that HUD has requested they review and confirm that the direction of the plan is oriented with community priorities and fits the efforts of our various systems of care.

8. Special activities

- This section is a series of requests for waivers for different program expectations. These will directly relate to components in the project design and reflect priorities that were indicated by youth and community input on our system modeling workshops at the various listening sessions.

The CCP seeks to address our community with a degree of honesty and scrutiny and envision a way our system could accommodate ways to end youth homelessness. This document sets the foundation for how our community will go forward. There will be many opportunities to address implementation of projects and policies. The most valuable element of the CCP is the opportunity to hear the voices of youth and young adults with lived experience. The Youth Action Board has stepped into the world of the CoC efforts and partnered with existing boards and committees. They are using this space to speak their expertise and intimate understanding of our community to tell us what they need to end youth homelessness.

HISTORY OF YOUTH HOMELESSNESS

The Missouri Balance of State Continuum of Care (CoC) has had a limited history of operating a comprehensive system of care and response dedicated to addressing youth homelessness. As a large rural geography, the persons seeking services in our CoC have a variety of needs. To create a full coverage system many of our responses have taken a “one-size-fits-all” approach. This has done much to increase rural access to services but has not accommodated populations with distinct service needs.

To respond to, and change that approach, the CoC has established multiple teams to address, tailor and adapt our system to be more responsive to the individual needs of households. The most success we have seen in working with a Youth Homeless System of care has been in isolated communities. The City of Columbia, Missouri has seen great success through the work of the Flourish Initiative. They have been able to operate a shelter with 24- hour staffing and crisis support. We had successful outcomes with Health and Human Services Runaway and Homeless Youth (RHY) projects in the areas surrounding Kansas City and Southeast Missouri.

Most of the youth that have entered our CoC have been served through the same projects and resources that we have available for persons of all ages seeking services with the exception for Flourish and RHY projects. The most notable outcome from that reality is the disparity between numbers of youth represented in our adult services and those indicated by the youth-dedicated resources that do exist. Where providers have stepped in and connected to youth experiencing homelessness or housing instability, we have seen much more representation than we see in our standard projects that do not have a focus on youth populations.

The overwhelming notion is that our CoC has not been providing meaningful access to youth and young adults experiencing homelessness due to limited resources and huge service areas. While we have small pockets of providers and resources, our system as a whole is not scaled to respond to youth needs. However, through the work of youth-dedicated partners we have established best practices and been able to forge connections to youth with lived experiences that are eager to share their understanding of youth needs in the CoC. These partners were the CoC members that launched our current Youth Action Board in 2020 and developed meaningful support for youth to provide the leadership we needed and still need.

DEFINITIONS & ACRONYMS

BoS — Balance of State

MO BoS CoC — Missouri Balance of State Continuum of Care

CAA — Community Action Agency

CCP — Coordinated Community Plan

A plan written by a CoC YHDP awardee that focuses on the needs of youth, service providers, and housing interventions that will be funded by the YHDP to address youth housing instability in their region.

CD — Children's Division

The Public Child Welfare Organization in Missouri.

CE — Coordinated Entry

C-Host — Crisis Host Homes/Kinship Care

CoC — Continuum of Care

A regional or local planning body that coordinates housing and service funding for homeless families and individuals.

CTH — Crisis Transitional Housing

FYI — Foster Youth to Independence

Vouchers

HCV — Housing Choice Vouchers

Commonly referred to as "Section 8 Vouchers."

HH — Household

HIC — Housing Inventory Count

HMIS — Homeless Management Information System

An electronic data collection system that stores information about the individuals who seek homeless services.

Non-HMIS Programs — Non-Homeless Management Information System Programs

An electronic data collection system that stores information about the individuals who seek homeless services.

Comparable Databases —

A comparable database is a relational database that meets all HMIS Data Standards and does so in a method that protects the safety and privacy of the survivor.

HUD — Department Of Housing & Urban Development

The federal agency dedicated to American housing needs and policy.



LOI — Letter of Intent**LSA — Longitudinal Systems Analysis****MV— McKinney-Vento**

The requirement of school districts that those who are homelessness system-involved have access to education.

PH — Permanent Housing**PIT — Point in Time Count****PSH — Permanent Supportive Housing**

A long-term housing option for people with disabilities.

RFP — Request for Proposal**RRH — Rapid Rehousing****RHY — Runaway and Homeless Youth****SO — Street Outreach****SSO — Supportive Services Only****TA — Technical Assistants****TH — Transitional Housing****USICH — United States Interagency****Council on Homelessness**

A private nonprofit organization whose primary mission is to provide services to victims of domestic violence, dating violence, sexual assault, or stalking. Providers include rape crisis centers, domestic violence shelter and transitional housing programs, and other programs. A VSP is a designation at the agency level, not the project level

YAB — Youth Action Board

The leadership for the Missouri Balance of State Continuum of Care to ensure that youth and young adult voices are amplified in the work of the homelessness system of care.

YEH — Youth Experiencing Homelessness**YHDP — Youth Homelessness Demonstration Project**

A HUD initiative created to support specific communities across the nation in developing and implementing a coordinated community approach to preventing and ending youth homelessness.

YYA — Youth and Young Adults

Defined in this context as individuals up to (and including) age 24.



• STATEMENT OF NEED

This Statement of Need includes qualitative and quantitative data. Quantitative data is a compilation from the MO BoS CoC's HMIS data, Point In Time (PIT) Count, Runaway and Homeless Youth (RHY), and Housing Inventory Count (HIC) data. Qualitative data was collected throughout the YHDP planning process through nine listening sessions and many interviews with cross system partners. To complement listening sessions, The University of Missouri School of Social Work provided a qualitative analysis of need based on geographic availability of resources. Addi-

tionally, the statement of need refers to data provided by statewide organizations, including the Missouri Department of Social Services Children's Division and the Missouri Attorney General. In order to overcome a significant lack of quantitative data across systems and representing marginalized groups data is supplemented by national reports such as the National LGBTQ+ Homelessness Research Agenda of 2020 and the National Network for Youth.

The MO BoS CoC Coordinated Community Plan is for all unaccompanied youth 24 years old and under, at-risk of or experiencing homelessness, in all 101 counties of the BoS. The key themes of our CCP can really be centered around our desire to learn more about the needs of our community, expanding services to meet those needs, and developing a crisis response system to accommodate urgent needs. Through all of these we've centered youth with lived experience and youth leadership to ensure effective approaches and outcomes. In February 2023, the YHDP Core team hosted nine community listening sessions, both in person and virtual attended by YAB, YYA with lived experience, providers and partners. Each session had a distinct focus, including: LGBTQ+ youth, equity, pregnant and parenting youth, youth interacting with systems, unsheltered youth, service providers, and youth fleeing violence (including trafficking and exploitation).

Additionally, in April 2023, the YHDP Core Team hosted 4 days of in-person system modeling sessions across the state to gather input directly from the community. During these sessions community members, CoC staff and YAB members participated in system mapping. They identified gaps in the system and existing pathways by working with data and experience-informed assumptions to create models for pathways that could address youth homelessness. Through these processes we engaged heavily in system modeling efforts that really defined the shape of service delivery. Our project design should provide extensive coverage to meet needs for permanent housing and address barriers while also allowing us to better understand needs among YYA in our community. As we develop a crisis response system as well we hope to identify when and where in our community youth are experiencing crisis and establish effective resources and practices to reduce the impact of a housing crisis for YYA. we engaged heavily in system modeling efforts that really defined the shape of service delivery. Our project design should provide extensive coverage to meet needs for permanent housing and address barriers while also allowing us to better understand needs among YYA in our community. As we develop a crisis response system as well we hope to identify when and where in our community youth are experiencing crisis and establish effective resources and practices to reduce the impact of a housing crisis for YYA.

NEEDS ASSESSMENT

An initial MO BoS CoC needs assessment was conducted by the School of Social Work at the University of Missouri. Dr. Hsun-Ta Hsu led a CoC-wide qualitative analysis, interviewing YYA with lived experience of homelessness and community members that may come in contact with vulnerable youth. The purpose of this assessment was to identify gaps and needs, and predict the impact of those needs in communities with less established services. Additionally, researchers used a geographic analysis to produce a report on service deserts and coverage areas of dedicated youth services. Further research will focus on understanding YYA needs as we are able to expand services and create more interactions with youth seeking services and service providers. Currently, the service deserts identified point toward gaps in our local YYA data.



The University of Missouri identified huge resource deserts throughout the MO BoS CoC. There is a clear lack of YYA-dedicated resources, drop-in centers, shelters, permanent housing options, and services in the northern and the west-central parts of the BoS. Refer to the Figure 1 Explanation below:

Figure 1. Identifies MO BoS CoC Counties that do not have a YYA drop-in center or shelter services AND are not adjacent to counties that have a YYA drop-in center or shelter services (i.e., YEH service desert)^{1,2}

Note: ¹Counties not included in MO BoS-CoC are major urban counties and some suburban counties with youth focused services. Therefore, counties in the MO BoS CoC adjacent to those counties are not considered service deserts. ²It should be noted that our definition of service desert is a conservative estimate, as we are assuming that services are accessible to youth in counties adjacent to counties where services are located given the constraints of deeply understanding these complexities. However it is well-established that transportation in rural Missouri is a major barrier for youth to access services in adjacent counties. This research indicates that 9 of the 10 regions in the BoS have one or more counties considered a YYA homelessness services desert.



Counties that meet our definition of service desert:

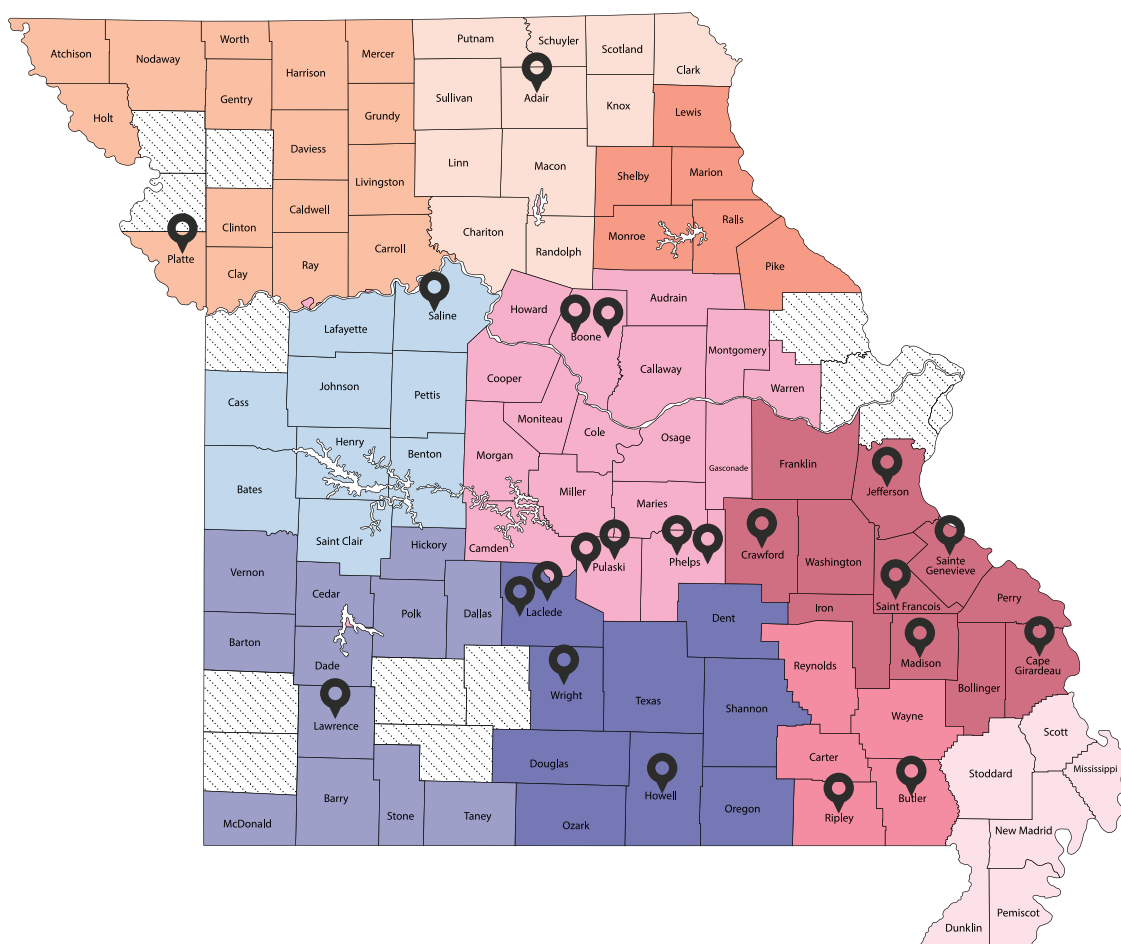
Service Region 1:	None
Service Region 2:	Lewis, Marion, Ralls, Monroe, Shelby
Service Region 3:	Clark
Service Region 4:	Atchison, Worth, Harrison, Mercer, Grundy, Livingston
Service Region 5:	Osage, Morgan
Service Region 6:	Mississippi, New Madrid, Pemiscot
Service Region 7:	Reynolds
Service Region 8:	None
Service Region 9:	Vernon, Cedar, Hickory
Service Region 10:	Bates, St. Clair, Henry, Benton

Figure 1. YYA Drop-In Center or Shelter Services in MO BoS CoC

Geographical Area covered by youth focused service agencies:

These service desert areas accounts for 14,560 square mile area out of 61,481 square mile area covered in MO BoS CoC (i.e., 23.7%)

On average, each service agency would have to cover a 2,794 square-mile service area to ensure complete YYA coverage across the BoS.



Counties not included in the MO BoS CoC



Youth focused drop-in center or shelter services

(Service data retrieved from Missouri Coalition Against Trafficking and Exploitation Missouri Service Resource Guide)

• VULNERABLE POPULATIONS

UNACCOMPANIED YOUTH AT-RISK AND EXPERIENCING HOMELESSNESS •

In 2021, the McKinney-Vento data for the MO BoS CoC shows 1,840 public school students doubled up. Although “doubled up” meets the definition of “homeless” for McKinney-Vento purposes, it does not meet the definition of “homeless” for HUD purposes. The National Center for Homeless Education trainings advise that doubled up housing situations are often unstable because the host can choose to remove the youth from their premises at any time. These arrangements may abruptly end if there is conflict or financial strain in the household. The amount of time a youth is allowed to stay could be time-limited by the host. Also, youth may be exploited or trafficked by the people hosting them. For these reasons we include a high proportion of doubled up youth as “at-risk.” The CoC’s 2022 HMIS data showed 450 unaccompanied youth households served in emergency shelters. HMIS prevention data showed a total of 180 unaccompanied youth households. Considering the McKinney-Vento data, this reveals a potential discrepancy between the needs and the current resources available to unaccompanied youth at-risk of or experiencing homelessness. The assumption established as part of YHDP planning, leveraging this information, is that approximately **1,000 YYA are at-risk of or experiencing HUD category 1,2, or 4 homelessness on an annual basis.** Data to support this is from McKinney-Vento data, our HMIS project, and Point in Time Count. More research and refined data collection is needed to further drill down on need. Furthermore, the YHDP planning teams assume that with the implementation of YHDP projects the assumed number of YYA with unmet needs will increase as YYA are better identified and served across the BoS. The planning team estimates that on any given night 1-10 YYA in every county of the BoS experience HUD category 1, 2, or 4 homelessness, more data is needed to back this assumption.

During listening sessions, held as part of the YHDP planning process, many distinct needs were identified. A leading issue was the level of access to services for unaccompanied youth. This includes access to: identification and personal documentation, transportation, health/mental health services, and age restrictions on services. Additionally, it was noted that the length of stay, 30-90 days for many programs, is an additional barrier for unaccompanied youth. This amount of time is a limit imposed by service providers and it is not enough time for youth to achieve independence and housing permanency. The community identified the need for voluntary learning and employment opportunities. For example, providing financial wellness courses and “adulthood crash courses” (these would include house maintenance, cooking and food safety, etc) to support YYA to upskill in their journey to independence.

Review Appendix C for more information

PREGNANT OR PARENTING YOUTH AT-RISK AND EXPERIENCING HOMELESSNESS

According to the University of Missouri Center for Health Policy, 1,851 teens aged 15-19 gave birth in the MO BoS CoC. At the same time, the 2022 HMIS shelter data showed only 112 parenting youth receiving services within the CoC and an even smaller 26 parenting youth in shelters throughout the CoC.

Considering how our CoC differs from the other communities, there is still a significant magnitude of YYA that may be vulnerable to homelessness as correlated to their status of pregnancy. “Several young women who participated in [Chapin Hall’s] in-depth interviews reported becoming homeless after becoming pregnant. They described their pregnancy as yet another source of conflict or cause for parental rejection in an already dysfunctional or abusive family. Although these young women eventually left or were kicked out of their homes, becoming pregnant was not the only reason they became homeless.” Not all pregnant and parenting youth will be at risk of homelessness, however we do recognize this as a vulnerable population. The Chapin Hall report “Missed Opportunities: Pregnant and Parenting Youth Experiencing Homelessness in America” (2018) found that “43% of the 18- to 25-year old young women and 29% of the 18- to 25-year-old young men reported having at least one child. By comparison, 22% of young women and 14% of young men who had not experienced homelessness during the past year reported having at least one child.”

The low number of parenting youth in our system, compared to a high number of persons in vulnerable situations indicates a gap in supports for pregnant and parenting youth. The CoC has a distinct gap in data regarding pregnant youth that do not become parenting households. Data has not been collected regarding pregnancy status in HMIS (outside of RHY programs). Pregnant parents may have different needs and may need services to prepare for household changes that affect housing status.

These needs were echoed in the listening sessions held during the YHDP planning process. The looming need identified in these sessions was affordable and accessible child care for parenting youth. Individuals in these listening sessions reported needs for transportation to get to and from medical appointments. Access to medical care itself is a barrier of its own. Listening session participants voiced challenges with shelters and homelessness assistance providers that will not serve parenting YYA and pregnant YYA. Participants identified the need for assistance in navigating the Children’s Division system for first time parenting youth to resolve out-home-placement and provide prevention assistance to prevent out-of-home placement.



YOUTH AT-RISK AND EXPERIENCING HOMELESSNESS DISAGGREGATED BY RACE

The CoC's 2022 HMIS shelter data showed that youth households who accessed shelters were 65% white, 23% Black/AA. With the rest being represented as 9% Multiple Races, and 3% other racial identities. For publicly-available YYA-specific data, the CoC Racial Equity Analysis Tool (based on 2019 data) found that the youth included in PIT count data in the MO BoS CoC were 72% white, 19% Black, 1% Native American/Alaskan Native, 0% Asian/Pacific Islander, and 8% Other/Multi-Racial; as well as 9% Hispanic and 91% non-Hispanic. In comparison, the same report shows that 88% of youth living in the BoS identify as white, 5% identify as Black, 0% identify as Native American/Alaskan Native, 1% Asian/Pacific Islander, and 5% Other/Multi-Racial. The data shows an apparent over-representation of Black people in the systems and, therefore, a need to identify why and build services designed to break down barriers to housing these individuals.

Based on the equity-focused listening session, these needs were made clear. This includes addressing systemic racism through access to diversity, equity, intersectionality, and inclusion training for all adults/authority figures who interact with or impact clients' lives; access to translation services for YYA seeking services; and access to housing, identification records, and transportation. There will be a focus on equitable treatment and a concerted effort to combat hidden biases within the homelessness system. This is a priority to ensure safe and affirming spaces for youth of color, no fear of repercussions due to presenting needs at agencies and to recognize the cultural uniqueness of service needs.

YOUTH AT-RISK AND EXPERIENCING HOMELESSNESS DISAGGREGATED BY GENDER, IDENTITY & SEXUAL ORIENTATION

Currently, the MO BoS CoC does not have much data concerning gender and sexual orientation. Per HMIS LSA data, 4% of youth identify as transgender. Unfortunately, there is limited to no data collected on LGBTQ+ youth throughout the state. This could be because of lack of system effort to collect that data, but it is likely a result of the state's climate. Due to the hostile cultural climate of the state toward LGBTQ+ youth, it is understandable that youth would not want to publicly identify themselves as part of the LGBTQ+ community. Youth may fear that their housing or other services may be cut off if their sexual orientation or gender identity is known by the provider. This fear is based on lived experience, particularly for youth who have been kicked out of their homes for their sexual orientation or gender identity.

For estimates of potential populations throughout the state and their experiences, we turn toward national data. Per the National LGBTQ+ Youth Homelessness Research Agenda of 2020, the national average was 20% with up to 40% in some counties of youth experiencing homelessness identify as part of the LGBTQ+ community. This research also noted that LGBTQ+ youth are 2.2 times more at risk of homelessness than their counterparts. The same report found that over 60% of LGBTQ+ youth experiencing homelessness are subject to violence and discrimination. This data likely does not represent the full population of LGBTQ+ youth experiencing homelessness because of the known under reporting by this population. This nation-wide data supports the needs identified in the YHDP community listening sessions. These needs include specific training for adults and those in authority over youth to ensure safe spaces, gender-affirming care, removing gendered housing policies in compliance with the Equal Access Rule, and youth-dedicated housing. Acknowledging these needs is the start to ensuring that LGBTQ+ youth have safe and stable support to ensure their success.

YOUTH AT-RISK AND EXPERIENCING HOMELESSNESS DUE TO DOMESTIC VIOLENCE, HUMAN TRAFFICKING AND/OR DATING VIOLENCE

According to the National Network for Youth [website](#), approximately 20% of youth experiencing homelessness are survivors of human trafficking. 68% of youth who were trafficked or had engaged in survival sex had been forced to do so while experiencing homelessness. In 2020 throughout the state, per the Missouri Attorney General, 325 minors were confirmed victims of human trafficking. This data supports needs identified in the YHDP listening sessions. These needs are specific to youth fleeing domestic violence, dating violence, sexual assault, stalking, or human

trafficking. Needs include: education on resources and options available to assist YYA in making the best choice for themselves, assurance of safe and affirming spaces, safe and secure emergency and permanent housing, training for adults or those in authority working with youth of this population, transportation, availability for communication, meeting basic needs and elements needed to rebuild stability.

YOUTH AT-RISK AND EXPERIENCING HOMELESSNESS WHO ARE INVOLVED IN THE FOSTER CARE SYSTEM

Per the Department of Social Services - Children's Division (MO Child Welfare System) Annual Report for 2019, more than 12,000 youth were moved in and out of home placements throughout the MO BoS CoC. According to research conducted on rates of homelessness among those who age out of foster care, 36% of individuals who age out will experience at least one episode of homelessness before 26 (Dworsk, & Courtney, 2013). This study regarded youth as up to age 26, rather than HUD's under 25, but still demonstrates a high rate of vulnerability among this population.

As our CoC represents 50% of the statewide population the concern for our community is that we could be seeing upwards of 6,000 youth moved in and out of placements in a given year. Considering the fact that 36% of those who exit care each year could experience homelessness means that we could have hundreds of youth currently homeless without any connection to our system of care. Individuals that age out of foster care represent a highly vulnerable population and there are challenges related to safe housing for those still in care. Youth participants from listening sessions indicated that many shelters were not willing to work with youth that were in state care and were not knowledgeable or did not have resources to help those who were involved in the child welfare system.

That in conjunction with dwindling placements for those over the age of 13 and the staff dedicated to support youth in care, or aftercare not having knowledge of all barriers youth may face causes a gap in services for those who are involved in both systems. The limited youth-dedicated resources in our CoC and non-productive interactions leave youth and child welfare staff frustrated and unable to address needs. Thorough collaboration and accommodation for youth that are involved in the foster care system is critically needed to address youth homelessness. Youth dedicated services can build the necessary relationships with foster care staff to communicate effectively and create better outcomes for those in care of the state and those who have aged out.

YOUTH AT-RISK AND EXPERIENCING HOMELESSNESS INVOLVED IN THE JUVENILE COURT OR DIVISION OF YOUTH SERVICES

The Department of Social Services - Division of Youth Services reported that 366 total youth were committed to Division of Youth Services residential programs, 241 of whom were from the counties within the Balance of State. 78 of youth committed (21%) were committed for serious felonies (A/B). 198 of youth (54%) were committed for less serious felonies (C/D/E). 65% of youth committed (18%) were committed for misdemeanors and other non-felonies.

Almost 7,000 youth were diverted from commitment through the courts across the state of Missouri. While this is statewide data, it points to a very high number for individuals who are dealing with interactions with law enforcement and often being charged for criminal activity. Exact data on rates of housing insecurity are not known for this population however we heard many stories from YAB members and community partners in our community engagement efforts. During the listening sessions, the needs for youth interacting with the juvenile justice system include support for youth post-incarceration to attain jobs, housing and education, access to transportation and support for legal costs. Many of these youth appear to face significant barriers relating to landlords that will not rent to offenders, or additional barriers that impact their ability to reach self-sufficiency.



UNSHELTERED YOUTH

The 2023 Point in Time Count identified 50 unsheltered Youth households. While this seems low, that number represented 41% of all youth households identified as homeless. The CoC has established that data accuracy on unsheltered youth experiencing homelessness is difficult to establish. Limited service coverage among dedicated youth providers and limited resources for youth in our CoC mean that many communities are unlikely to report accurate numbers of youth households. These numbers are likely higher in summer months than in January when crisis shelters are not able to operate, and school-based resources may be limited. Our data is further impacted by a few geographic areas that did not report any data in our unsheltered count; either due to limited participation in isolated areas, or lack of engagement with local populations of people experiencing homelessness.

This population is one that is the most vulnerable, and needs services that fit their unique needs. During the unsheltered youth-focused listening session, the needs for youth who are unsheltered was apparent. Youth who are experiencing a housing crisis may often struggle to find shelters that will accept them due to age, or create hostile environments such as not affirming gender identities. Hostile and unavailable resources mean that youth often are not being provided the same access to resources as other older individuals. Many youth live in environments that are unsafe due to lack of resources to help, ability to navigate resources, barriers to transportation, and fear of the resources that are available.

YOUTH UNDER 18

Unaccompanied minors may be restricted from receiving adult services or may be unable to consent to receive services. Because Missouri does not have a formal emancipation process for minors, advocates for youth across the state brought issues for unaccompanied minors to the attention of the Missouri legislature. In 2004, Missouri statute created a special class of minors called “qualified minors” that meet certain requirements, including having attained 16 or 17 years of age, being self-supporting, being homeless or fleeing violence, and having parent/guardian consent. Youth that meet the requirements for Qualified Minor Status can contract for services and purchases as if they were legally adults including signing leases for per-

manent housing. This means that, with this status, unaccompanied minors can contract for housing, loans, purchase of a vehicle, and consent to other services that they need access to in order to thrive. Starting in 2021, Flourish Initiative staff created a tool and training for providers to self-verify a youth's qualified minor status. The MO BoS CoC has continued this work by educating community partners about Qualified Minor Status and updating the tool to be more user-friendly for both providers and youth. Many providers and a majority of youth are unfamiliar with Qualified Minor Status. The CoC plans to leverage this opportunity to integrate an understanding of and services for qualified minors throughout the youth homeless services system. During the listening sessions, multiple youth emphasized that they were not believed when seeking services because of their age or because it was their word against the word of their parent/guardian. There are essentially no services other than Children's Division for youth under the age of 18. For folks under 16, the picture is even more stark. There are no housing providers willing to take on a young person aged 16 years, sometimes even if they are a Qualified Minor. This is a huge support deficit in our CoC.

• YHDP PRINCIPLES IN PRACTICE

The core principles of YHDP are the guiding standards for the development of the CCP. These principles have been centered throughout the MO BoS CoC's preparation, research, development, and writing of the CCP.

SPECIAL POPULATIONS •

The first goal of the CCP for MO Bos CoC's is: "All YHDP-funded projects will be affirming of and value marginalized people." The seventh goal of the MO Bos CoC CCP is: "The CoC will help create environments for youth to be housed through educating the community, landlords, and all those who interact with youth that are system-involved and through creating meaningful feedback loops for system change." Crisis Response and Navigation will coordinate with Division of Youth Services and Children's Division staff to create alternatives for YYA exiting their care experiencing homelessness. The MO Bos CoC understands that barriers to housing can take on different forms for people represented in some special populations. One unique opportunity for YYA with previous Children's Division involvement is the FYI voucher program. Many rural spaces have capacity issues related to the required social service providers, including those named in the individual Housing Authority's memorandum of understanding. CoC staff will continue to support the networking and expansion of voucher use throughout our geography. The CoC will continue to be involved in the Missouri Interagency Council on Homelessness' Criti-

cal Partnerships Committee, regional Legal Services organizations, and organizations working on systems change to improve outcomes for folks with treatment to all persons, so that outcomes can be fair. To ensure accountability, the MO Bos CoC is setting a high expectation of the treatment of folks who are a part of marginalized populations. The foundation of this is the involvement of systems-involved YYA in the YAB and program development and improvement. The YAB intentionally works with and recruits from the Children's Division State Youth Advocacy Board. The lived experience of the Children's Division and Division of Youth Services staff and YYA inform the creation and continuous improvement of the programs. Goal 9 focuses on the growth of relationships with Children's Division and Division of Services staff statewide. The key to the execution of the equity expectation is training. There will be training all around, for providers, CoC programs, and partners, on these issues. Training will be provided on all levels. Topics will include, but not be limited to, sexual orientation, racial equity, trauma informed care, working with YYAs who have previous criminal legal system involvement, and accessibility. The CoC intends to train landlords, YAB members, CoC staff, subgrantee organization management and direct service staff on harm reduction, positive youth development, youth homelessness, empathy and inclusion, including the Equal Access Rule and relevant Fair Housing laws.

EQUITY

Similar to our principle of special populations, the first goal of the CCP for the MO BoS CoC is for "all YHDP-funded project to be affirming of and value marginalized people." The fifth goal of the CCP is that "YYA involved in YHDP-funded projects will feel heard and affirmed." The seventh goal of the MO Bos CoC CCP is that "[the] CoC will help create environments for youth to be housed through educating the community, landlords, and all those who interact with youth that are system-involved and through creating meaningful feedback loops for system change." To accomplish these goals, the CoC will make YAB involvement and development integral to the CoC's youth programs. All members of YYA leadership should be representative of the populations seeking services so that equity is a conversation that is continually led by those with personal experience. Additionally, subgrantee organizations will have training on adultism and equity. Subgrantees are strongly encouraged to develop their own YYA policy board, and when not feasible, to support the recruitment to the CoC YAB annually. These organizational boards and the YAB of the CoC will evaluate data from current project clients for the annual review process, seek new data when needed, and require updates to systems and management. These processes highlight the centering of YYA voices with a strategy to address measurable inequitable outcomes for all YYA that are experiencing homelessness.

• POSITIVE YOUTH DEVELOPMENT (PYD) & TRAUMA INFORMED CARE

This is one of the most utilized principles throughout the writing of the MO BoS CoC's CCP. Goals one, two, four, five, and six address this principle. Training and education are the cornerstones on which the coordinated community plan of the MO BoS CoC is built. There will be training provided for all individuals that work with YYA at any and all levels. There will be training available for members of the YAB to empower them in their work. There will be educational opportunities for the communities and landlords that will be working with and engaging YYA that are at-risk of homelessness or experiencing homelessness throughout the CoC. The content of these training sessions will always center the leadership of the YAB and YYA clients of subgrantee organizations so that we can cultivate the capacity for youth to see their impact on a system. Training will consistently respond to needs that YYA leadership identifies as essential. Trauma Informed Care (TIC) is an element that was identified both organically from the YAB and in the principles from HUD. YAB Members very quickly stressed the need for ensuring that YHDP project staff are trained in TIC as well as the creation and availability of training materials for broader CoC use. These trainings will be regularly evaluated and updated. They will be relevant and true to the expectations of the YAB and the principles overall for the YHDP.

• FAMILY ENGAGEMENT

This is also a principle that has a major focus through the CCP and the execution of the YHDP funding. Goals four, six and seven directly relate to family engagement for youth experiencing and risk of experiencing homelessness. In the menu of housing solutions YYAs are presented with, there are two projects that allow youth to stay in their own communities, close to family and existing networks of support. Additionally, direct service staff will create a plan to guide youth, utilizing their personal connections and community as resources. Along with these expectations, there will be an accessible list of all staff in CoC membership, how they can help youth that is easy to understand. Direct service staff will be trained on finding and networking community databases of safe and affirming providers. Additionally, CoC staff will identify and connect with existing local partners and online program offerings, including different kinds of diversion and diversion- related funds. Our project design supports this effort through creating resources for navigation so that processes can work with YYAs to either identify family resources or maximize use of FUP and FYI voucher programs where applicable.

• HOUSING FIRST

Several of the goals within the MO BoS CoC CCP encompass the YHDP principle of Housing First. These are goals three, four and seven. First, the CoC will provide YYAs with a menu of crisis and permanent housing solutions. Coupled with this, the CoC will create a system for YYA that is designed to provide quality access to providers capable of meeting their needs so that they can sustain their housing stability. Finally, the CoC will ensure that these Supportive Service agencies create environments for youth to be housed, including a culture where all YYA are seen as “housing ready” and no YYA “deserves” housing more than another. This includes educating the community, landlords, and all those who interact with youth that are system-involved.

All programs receiving YHDP funding will have the expectation of low barrier support and accountability from the CoC and the YAB, via monitoring and review. The CoC will assist YHDP providers in capacity building to support this low barrier expectation. The MO BoS CoC is thoroughly committed to the principles of Housing First and has developed our project design with the notion that individuals should have barriers to housing removed as quickly as possible. Most of the supportive service needs identified by YAB input and system modeling related to the challenges with entering housing solutions. Once youth are housed, there are resources to assist with stabilization and long-term housing security, but the primary goal is to provide rapid resolution to housing crises to empower YYA clients to develop skills and resources.

• UNSHELTERED HOMELESSNESS

The goal of the MO BoS CoC CCP that directly deals with this principle is goal three: YYAs will have access to a menu of crisis and permanent housing solutions with 24/7 support. One of the items in this goal is the creation of a crisis response outreach team that will perform street outreach to support unsheltered YYA and connect them to crisis transitional housing when they want and need it. Another major piece of meeting this goal will be the eventual creation of a 24- hour hotline for youth experiencing a housing-related crisis to call, text, or chat. This resource should help YYA that are unsheltered find resources in a timely fashion. Additionally, the YAB will set implementation requirements for service providers, such as the availability of virtual contact. The focus will be effective communication to the client to create quality contact, as well as technical support needed to support such a program.

• YOUTH CHOICE

The clearest representation of the principle of youth choice is found in our 5th goal which states: “YYA involved in YHDP-funded projects will feel heard and affirmed.” This goal covers two elements of youth choice that have informed the development of the CCP and will continue to inform project implementation. The first element is centering YYA leadership in project design and standards of operation. The pathways and resources available to those served by YHDP projects are being designed by YAB leadership which will include youth with prior lived experience and youth that are actively enrolled in YHDP projects. Under YAB direction, the CoC has already emphasized a focus on moving away from requirements that youth disclose trauma to qualify for services, and created plans to help youth obtain identification, which would open access to health care, health insurance, employment opportunities, education, and job training. The second element is that each project will be expected to allow the person they are serving to choose the way they enter projects and complete goals. The choice of which staff, agency, location, and resource type should always reflect the choices of that client to every extent possible. The MO BoS CoC is striving to create projects that have virtual supports and resources that are flexible in implementation so that youth can have choices even in isolated rural settings.

• INDIVIDUALIZED AND CLIENT-DRIVEN SUPPORTS

Several of the goals of the MO BoS CoC’s CCP focus directly on individualized and client-driven support. Goals three, four, and six speak to this principle. Goal three, “YYA will have access to a menu of crisis and permanent housing solutions with 24/7 support,” addresses this by focusing on access for youth to be able to communicate as they are most comfortable; whether that be call, text, or chat. Additionally, the projects will not be able to require an in-person appointment, meeting clients via virtual or digital options for accessibility, if the client requests it. Goal four, “a system for YYA designed with the intent of giving quality access to providers who have capacity to do their best work,” provides an additional focus on client-driven support through specific training for staff at all levels that work with youth experiencing or at risk of homelessness. Additionally, the YAB of the MO BoS CoC will expect system and organizational transparency. Goal six, “supportive services will be accessible across all regions of the MO BoS CoC,” addresses this principle in the provision of access to childcare, financial assistance, identification documents, youth-centered employment opportunities, and transportation. Beyond the broad scope of resources that empower client choice, the CCP also stresses the need for informed and educated staff operating these programs. Staff are expected to be actively learning from each YYA interaction and will treat clients as the experts of their own experience. Training on equity, adultism, trauma informed care, and diversity/inclusion will ensure that staff are able to approach clients with respect that empowers them to trust providers and seek the services they need.

SOCIAL AND COMMUNITY INTEGRATION

The YAB centered many key elements they will seek to support, including ongoing engagement and connection to the communities around them. One of the more powerful examples of this principle is represented by the special activity proposal for creating host homes that use existing peer relationships instead of unknown local volunteers. The idea is that the strengthening of existing social relationships YYAs identify as safe and supportive can be the best resource for a person to remain connected to their community. Many of the youth, especially those who identify as LGBTQ+, find themselves experiencing social isolation in rural communities. The strengthening and validation of “found families” supports the mental health and well-being many YYA need to be successful. Objective 1.3 of the MO BoS CoC CCP states that “YYA will be able to connect to a network of affirming spaces and individuals specific to their marginalized identities, including race, sexual orientation, and gender.” This will allow YYAs to stay in their existing communities and connect to people with similar identities in their area. As described in the CCP Action Plan the CoC will create, update and maintain system-wide resource lists





to support providers and YYAs in their community and social integration journey. We have designed a robust system for YYA who are seeking services to participate in the YAB as ongoing support for YHDP projects. The aspect of community integration is lived out in the structure of engaging professionally with agencies that are operating YHDP projects. Tying back to the idea of Positive Youth Development, our CCP empowers YAB members to be active in training, evaluating, and monitoring our YHDP agencies. This means that those involved in receiving support from YHDP projects can become engaged in the process of shaping those projects. The development of the CCP was a space for YAB members to work with community leaders and learn more about the community of support that exists around them. Empowering youth and young adults to learn the operation of YHDP projects allows them to become engaged in system change, meaningful professional development, and local connection to non-profit organizations and providers.

• COORDINATED ENTRY

The MO BoS CoC is a community leader in effective Coordinated Entry Solutions for rural spaces. We can identify many areas for growth and improvement, however the CoC as a whole has a well-established system of support for case conferencing and effective referrals across the entire CoC. In the development of the CCP, the YAB identified multiple ways that Coordinated Entry can be improved for the delivery of YHDP services, and how it can improve our capacity to deliver those services. The CoC currently utilizes a 10-region structure for local case conferencing. Each region is required to meet monthly to review the prioritization list (PL) and assign referrals. The CoC prioritizes several elements and utilizes a dynamic method of referral delivery to ensure we are able to serve the most vulnerable persons. With the launch of YHDP projects, we recognize a need for each YYA experiencing homelessness to be added to the PL resources for all projects, and considered in a separate prioritization for projects that can only accept YYA clients. Our project design is meant

to capitalize on, and integrate into, the broader CoC coordinated entry system. Through the creation of an SSO-CE project, we hope to create a youth-dedicated phone/chat service that can provide case management, Coordinated Entry intake, and prevention/diversion resources. This service will be operated by both CE staff and navigation staff to maximize availability to persons seeking services. Youth-dedicated CE staff will coordinate with the broader Coordinated Entry system to improve system-wide practices for YYA clients and ensure YHDP project entry referrals are being considered for all eligible clients. This empowers more youth choice within case management, and ensures YHDP staff can support youth inclusion from the entire Coordinated Entry system. YHDP staff will create a designated YYA case conferencing structure through partnerships with HMIS and local agencies. YYA case conferencing can meet on a more frequent basis and accommodate more geography for clients. This includes training providers appropriately on the Coordinated Entry system and pro-



Youth Action Board Members attending the Youth Action Board Retreat in March 2023

viding an ample network of programs to support youth. Finally, the CoC will build connections with multiple systems that involve youth, including juvenile justice, education via McKinney-Vento Liaisons, Department of Mental Health, and Children's Division, so that youth transitioning from one system to another will have coordinated entry. All projects that receive YHDP funding and will be required to participate in case conferencing meetings for YYA.

DATA AND NEEDS CHART

Data

Population	Data Source(s)	Estimates of # of Youth	Data Disaggregated by: Race, Gender, Sexual Identity, Sexual Orientation
At-risk unaccompanied youth	HMIS Prevention data (2022)	180 youth only households	48% white, 38% Black/ African American, 13% multiple race
	MV UHY Doubled Up (2021)	1,840 (limited to youth in schools)	79% white, 6% Black/African American, 6% multiple race, 7% Hispanic* *Data not separated by literal /at-risk of homelessness
Unaccompanied youth experiencing homelessness	HMIS Shelter data (2022)	450 youth only households	65% white, 23% Black/ African American, 9%, Multiple Races, 3% other
		89 dedicated youth beds (HIC [in winter so includes pop-ups]) - Not sufficient crisis housing	57% male, 41% female, 2% other (no single gender and transgender)
	Preliminary PIT Count Data (2023)	122 youth only households	Not available
	CoC Racial Equity Analysis Tool / PIT Count Data (2019)	135 youth only households	72% white, 19% Black, 1% Native American/Alaskan Native, 0% Asian/Pacific Islander, and 8% Other/ Multi-Racial; 9% Hispanic, 91% non-Hispanic
	MV (2021)	103 youth (limited to youth in schools)	Not available
Unaccompanied youth experiencing unsheltered homelessness	CoC Racial Equity Analysis Tool / PIT Count Data (2019)	14 youth	93% white, 7% Black; 7% Hispanic, 93% non-Hispanic
	Preliminary PIT Count Data (2023)	50 youth only households	Not available
At-risk pregnant or parenting youth	HMIS Prevention data (2022)	112 parenting youth	Not available
	University of Missouri Center for Health Policy (2023)	1851 teens aged 15-19 gave birth in the Balance of State in 2020	Not available

Pregnant or parenting youth experiencing homelessness*	HMIS Shelter data (2022)	26 parenting youth	Recent HMIS project entry shows Parenting youth as: Gender: 60% female, 39% male <1% no single gender Race: 54 % white, 35% Black, 10% Multiple Races, 1% Hawaiian/Pacific Islander, 0% American/Alaskan Native
	Preliminary PIT Count Data (2023)	38 parenting youth	Not available
	CoC Racial Equity Analysis Tool / PIT Count Data (2019)	27 parenting youth	56% white, 26% Black, 4% Native American/Alaskan Native, 0% Asian/Pacific Islander, 15% Other/Multi-Racial
Parenting youth experiencing unsheltered homelessness	CoC Racial Equity Analysis Tool / PIT Count Data (2019)	1 youth	100% white and Hispanic
LGBTQ+ and gender non-conforming youth	HMIS (2022)	27 youth HH either no single gender or transgender	Recent HMIS project entry shows gender nonconforming youth as: 69%white, 15% Multiple Races, 14% Black, <1% other racial identities
Minors (young people under the age of 18)	MV (2021)	11,000 MV involved youth 1943 UHY ~100 persons in literal homelessness 1840 persons doubled up	Not available
	Department of Social Services - Division of Youth Services Annual Report 2021	241 youth committed total in the BoS	35 female, 206 male
Youth involved with Juvenile Justice	Department of Social Services - Division of Youth Services Annual Report 2021	366 youth committed total	Not available
	FAQs: Juvenile Court Diversion Division of Youth Services	6,900 youth diverted from commitment through courts	Not available
Youth involved with child welfare	Missouri Children's Division FY 2019 Report	12,016 youth in out of home placements through CD throughout the MO BoS CoC.	0.46% Native American, 0.15% Asian, 8.12% Black/AA, .07% NH/PI, 83.03% white, and 8.16% multiracial

Victims of sexual trafficking and exploitation	Missouri Attorney General's Office - Anti-Human Trafficking Report 2020	325 minors were confirmed victims of human trafficking	Not available
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Needs

Population	Needs: Housing, Education & Employment, Social and Emotional Wellbeing
At-risk unaccompanied youth	<ul style="list-style-type: none"> • Diversity and inclusion training for all adults/authority figures who interact with or impact clients' lives • Language barriers for clients seeking services, access to housing. • Identification, transportation and systematic issues in the community. • A focus on equal treatment and combating hidden biases within the housing system of care. • Access to knowledgeable support that can provide resources for quick resolution of housing crises
At-risk pregnant or parenting youth	<ul style="list-style-type: none"> • Affordable and accessible child care for parenting youth. • Transportation to get to and from medical appointments. • Assistance in navigating the DSS - CD system for first time parenting youth. • Employment opportunities that include benefits and flexibility for time off as-needed.
Pregnant or parenting youth experiencing homeless	<ul style="list-style-type: none"> • Affordable and accessible child care for parenting youth • Transportation to get to and from medical appointments • Assistance in navigating the DSS - CD system for first time parenting youth • Employment opportunities that include benefits and flexibility for time off as-needed • Housing solutions that provide ample time to return to work or complete training programs
LGBTQ+ and gender non-conforming youth	<ul style="list-style-type: none"> • Ensuring that LGBTQ+ youth have safe and stable support to ensure their mental and physical health • Ungendered shelter spaces or at least shelters that allow youth to choose what gendered space they are most safe in • Sexual health education and harm reduction resources • Places to connect with community safely • Staff with knowledge of LGBTQ+ needs that are operating housing and shelter resources • Transportation
Minors (young people under the age of 18)	<ul style="list-style-type: none"> • Providing financial literacy courses • "Adulthood" crash courses (these would include house maintenance, cooking and food safety) • Any housing options • Crisis solutions to address DV and Short Term resolutions • Housing providers knowledgeable in Missouri Statute surrounding qualified minor status • Transportation
Youth involved with Juvenile Justice	<ul style="list-style-type: none"> • Support for youth post incarceration to attain jobs, housing and education • Access to transportation • Support for legal costs • Any housing options with adequate navigation support to secure landlords willing to rent

Youth involved with child welfare	<ul style="list-style-type: none"> • Communication and coordination between systems that ensures no youth fall between the cracks • Clear knowledge about the differences between the systems • Housing that fills the gaps between placements or if no appropriate placement can be found • Staff who are knowledge about resources that are available to those who are child welfare involved
Victims of sexual trafficking and exploitation	<ul style="list-style-type: none"> • Education of resources and options available • Ensuring safe spaces • Training for adults or those in authority working with youth of this population • Transportation • Communication availability • Meeting basic needs and elements needed to rebuild stability
Youth with co-occurring diagnosis, including mental health, substance abuse, HIV-AIDS and other communicable diseases	<ul style="list-style-type: none"> • Adequate time for youth to become established • Enrollment in projects with supportive services (or stand alone supportive services) • Client led solutions that empower youth to take control over their own outcomes • Support to gain access to healthcare (transportation, enrollment, identification, etc.) • Meaningful peer support and community engagement to support well-being • Transportation

ACTION PLAN

SUMMARY

It is the mission of the Youth Action Board (YAB) of the MO BoS CoC to center on the expertise of youth with lived expertise or are experiencing homelessness in the execution of the YHDP funding. The following goals outlined in this Action Plan are derived from the community listening sessions hosted by the YHDP Core team in March of 2023. This is a consensus and synthesis of comments, data, information, and discussion shared from the Youth Action Board, organizations that work with vulnerable populations, general community and stakeholders of the MO BoS CoC.

GOALS AND OBJECTIVES

Goal 1: All YHDP-funded projects will be affirming of and value marginalized people.		
Action Step	Partners Responsible	Timeline
Objective 1.1: YHDP-funded projects will have policies that embrace different gender expressions and chosen family.		
1.1.01 CoC staff will collaborate with YAB, YHDP-funded providers, CoC programs and cross-system partners to establish YYA dedicated system-wide program standards and train providers on those standards.	<ul style="list-style-type: none"> • CoC Staff • YAB • Agency Management • HMIS • TA 	Standards created and training provided by February 2025
1.1.1: CoC staff will verify that YHDP-funded programs have policies that allow YYA to be housed with their chosen families, including partners, in housing that aligns with their identities and respects their choices based on their own understanding of their safety.	<ul style="list-style-type: none"> • CoC Staff • YAB • Agency Management • HMIS • TA 	<ul style="list-style-type: none"> • Sample policies developed by October 1, 2023. • Agencies submit policies for review by November 1, 2023. • CoC Staff review and approve policies before the project starts.

Objective 1.2: YYA receiving services will feel like they are being treated with dignity and respect.

1.2.1: There will be training about gender identity, sexual orientation, trauma, and racial justice for agency leadership with regular follow-up training required. Training will include Fair Housing and Equal Access Rule.	<ul style="list-style-type: none"> • CoC Staff and/or YAB • Agency Management • TA 	<ul style="list-style-type: none"> • CoC Staff and/or YAB develop initial training by October 17, 2023. • CoC Staff and/or YAB execute and Agency Management attend initial training October 23-27, 2023. • CoC Staff will then develop and execute biannual and as-needed trainings to maintain and improve equitable outcomes.
1.2.2: The CoC will provide training to all levels of YHDP provider staff, CoC programs and partners on gender identity, sexual orientation, and intersectionality, in alignment with YHDP principles, with regular follow-up training required for YHDP providers and strongly encouraged system-wide.	<ul style="list-style-type: none"> • CoC Staff and/or YAB • HMIS? • YHDP and other CoC providers • Other Community Partners, such as mental health providers and case managers • TA 	<ul style="list-style-type: none"> • All levels of YHDP provider staff will be trained at start-up October 2023-April 2024. CoC programs will be invited to participate in YHDP provider training to expand a culture of YHDP principles. • CoC Staff will then develop and execute biannual and as-needed trainings to maintain and improve equitable outcomes.
1.2.3: The CoC will provide training to all levels of YHDP provider staff, CoC programs and partners on racial equity and racial justice, in alignment with YHDP principles, with regular follow-up training required for YHDP providers and strongly encouraged system-wide.	<ul style="list-style-type: none"> • CoC Staff and/or YAB • YHDP and CoC providers • Direct Service Staff • Other Community Partners, such as mental health providers and case managers • TA 	<ul style="list-style-type: none"> • All levels of YHDP provider staff will be trained at start-up October 2023-April 2024. CoC programs will be invited to participate in YHDP provider training to expand a culture of YHDP principles. trained as they are hired for new projects or as new projects begin in late 2023. • CoC Staff will then develop and execute biannual and as-needed trainings to maintain and improve equitable outcomes.
1.2.4: The CoC will provide training to all levels of YHDP provider staff, CoC programs and partners on trauma informed care, particularly how to handle crisis response without doing harm. The content will include PTSD and trauma responses such as triggers. Additionally, harm reduction and positive youth development training in alignment with YHDP principles, with regular follow-up training required for YHDP providers and strongly encouraged system-wide.	<ul style="list-style-type: none"> • CoC Staff and/or YAB • Direct Service Staff • Other Community Partners, such as mental health providers and case managers • TA 	<ul style="list-style-type: none"> • All levels of YHDP provider staff will be trained at start-up October 2023-April 2024. CoC programs will be invited to participate in YHDP provider training to expand a culture of YHDP principles. trained as they are hired for new projects or as new projects begin in late 2023. • CoC Staff will then develop and execute biannual and as-needed trainings to maintain and improve equitable outcomes.

1.2.5: There will be educational opportunities for landlords about youth homelessness, diversity, trauma, empathy and inclusion. Training will include Fair Housing and Equal Access Rule.	<ul style="list-style-type: none"> • CoC Staff • YAB • Local Partners • Landlords 	<ul style="list-style-type: none"> • CoC Staff will determine what resources already exist in local communities to educate landlords on this topic by July 2023. • By November, CoC Staff will either connect relevant projects to Local Partners providing training or will develop a training, if one does not already exist. • Landlords will be trained as they begin working with projects.
Objective 1.3: YYA will be able to connect to a network of affirming spaces and individuals specific to their marginalized identities, including race, sexual orientation, and gender.		
1.3.1: CoC Staff will identify, or begin to develop, a network of affirming spaces and individuals. The network will be communicated across systems when identified or developed.	<ul style="list-style-type: none"> • CoC Staff and/or YAB • Cross-system partners 	Beginning as soon as CoC/YAB staff are hired, as early as late May or early June.
1.3.2: YAB Members, CoC Staff, Subgrantee Agency Management, and Direct Service Staff will build relationships with existing networks and local affinity organizations.	<ul style="list-style-type: none"> • YAB Members • CoC Staff • Agency Management • Direct Service Staff • Cross-system partners 	Beginning as soon as individuals are engaged in the YHDP process, as early as late May or early June.
1.3.3: CoC Staff will gather information from all levels and across systems regularly to maintain a living directory of affinity organizations, services, and supportive spaces.	<ul style="list-style-type: none"> • CoC Staff • YAB Members • Cross-system partners 	The first iteration of the living directory will be released by January 2024.
Objective 1.3: YYA will be able to connect to a network of affirming spaces and individuals specific to their marginalized identities, including race, sexual orientation, and gender.		
1.4.1: The YAB will develop guidelines for facilities to be considered accessible, such as lactation suites, infant changing stations, family accommodations, gender neutral bathrooms, and entrances that are accessible for individuals with limited mobility.	<ul style="list-style-type: none"> • CoC Staff • YAB Members • Cross system partners • TA 	July 17, 2023
1.4.2: CoC Staff will make a list of funding sources/grants related to making spaces physically accessible to provide to projects with in-person services.	<ul style="list-style-type: none"> • CoC Staff 	July 17, 2023
1.4.3: Projects will have access to an on-demand translation service.	<ul style="list-style-type: none"> • CoC Staff • Subgrantee Organizations 	Service selected by October 24, 2023 so that it can be part of implementation training.
1.4.4: CoC Staff will identify or develop an accessibility guide for projects to use when making written materials.	<ul style="list-style-type: none"> • CoC Staff 	Identified or developed by October 24, 2023, so that it can be part of implementation training.

HUD Key Principles**	
Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry

Goal 2: Projects will connect YYA to skill-building services that are tailored to their needs.		
Action Step	Partner(s) Responsible	Timeline
Objective 2.1: Projects will help YYA achieve transportation independence.		
2.1.1: CoC Staff will create an initial list of potential transportation support services, such as places that will provide drivers ed, training on navigating public transit, etc. system-wide with tips on how to maintain up-to-date transportation resource lists.	<ul style="list-style-type: none"> • CoC Staff • TA 	December 2023
2.1.2: CoC Staff will identify potential funding sources/grants that could help support bus passes, drivers ed, and car repairs.	<ul style="list-style-type: none"> • CoC Staff • YAB • Cross system partners 	December 2023
2.1.3: CoC Staff will identify or develop a guide on car basics, such as how to buy a car, how to choose car insurance, how to register your vehicle, and proper car maintenance.	<ul style="list-style-type: none"> • CoC Staff • YAB • Cross system partners 	March 2024
Objective 2.2: Projects will help YYA develop skills in meal planning, cooking, and food safety.		
2.2.1: CoC Staff will identify and connect CoC providers with local partners offering training on food safety and cooking basics, such as Extension.	<ul style="list-style-type: none"> • CoC Staff • YAB 	December 2023
2.2.2: CoC Staff will identify or create a guide on meal planning and shopping economically.	<ul style="list-style-type: none"> • CoC Staff • YAB 	December 2023

Objective 2.3: Projects will help YYA achieve financial wellness.		
2.3.1: CoC Staff will identify and connect CoC providers with existing local partners and online programs offering training on financial wellness.	<ul style="list-style-type: none"> CoC Staff Cross-system partners 	March 2024
Objective 2.4: Projects will help YYA achieve the highest level of education they desire.		
2.4.1: CoC Staff will identify and connect with existing local partners and online programs offering HiSET prep, continuing education, trade skill development, college readiness, and tutoring.	<ul style="list-style-type: none"> CoC Staff 	December 2023
2.4.2: CoC staff will establish state and local partnerships with PreK-12 and higher education partners (such as McKinney-Vento programs) to identify and cross-collaborate on meeting the needs of YYA students experiencing homelessness.	<ul style="list-style-type: none"> CoC Staff Subgrantee Organizations Cross-system partners TA 	October 2024
HUD Key Principles**		
Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry	

Goal 3: YYA will have access to a menu of crisis and permanent housing solutions with 24/7 support.		
Action Step	Partner(s) Responsible	Timeline
Objective 3.1: There will be expanded emergency transitional housing options, that are low-barrier and same-day, where YYA can be independent in rural areas.		
3.1.1: 30 units of Crisis Transitional Housing will be available.	<ul style="list-style-type: none"> CoC Staff Subgrantee Organizations 	Implementation will start in December 2023.
3.1.2: 22 Crisis Peer Host Homes vouchers will be available.	<ul style="list-style-type: none"> CoC Staff 	Implementation will start in December 2023.
3.1.3: 24 units of emergency hotel/motel vouchers will be made available.	<ul style="list-style-type: none"> CoC Staff Subgrantee Organizations 	Implementation will start in December 2023.

Objective 3.2: The amount of permanent housing available to YYA will increase.		
1.3.1: CoC Staff will identify, or begin to develop, a network of affirming spaces and individuals. The network will be communicated across systems when identified or developed.	<ul style="list-style-type: none"> • CoC Staff and/or YAB • Cross-system partners 	Beginning as soon as CoC/YAB staff are hired, as early as late May or early June.
Objective 3.3: Projects will provide 24/7 accessible support, including capacity for “after-hours” support.		
3.3.1: There will be a 24-hour hotline for youth experiencing a housing-related crisis to call/text/chat.	<ul style="list-style-type: none"> • CoC or Direct Service Providers On Call 	Ongoing
3.3.2: Crisis Response Outreach Team members will coordinate services across the entire CoC to provide rapid resolution of service needs to youth wherever possible.	<ul style="list-style-type: none"> • CoC or Direct Service Providers On Call 	November 2023
Objective 3.4: Projects will be more accessible by offering nimble and responsive remote contact.		
3.4.1: The YAB will set implementation requirements, such as services are not required to be in person by offering phone, text, and virtual options. Implementation will center what the clients want and need, not what is convenient to the case manager, and focus on increasing the quality of contact.	<ul style="list-style-type: none"> • YAB Members • CoC • TA 	November 2023
3.4.2: CoC staff will research funding sources/grants to support YYA with the technology needed to achieve consistent contact with case managers and other providers.	<ul style="list-style-type: none"> • CoC Staff 	July 2023
Objective 3.4: Projects will be more accessible by offering nimble and responsive remote contact.		
3.5.1: CoC staff will check compliance that services for those who are fleeing DV will not require disclosure. ¹	<ul style="list-style-type: none"> • CoC Staff • Subgrantee Organizations 	November 2023 and ongoing during CoC competition.
3.5.2: The CoC will assist YHDP providers in capacity building and establishing/strengthening staff recruitment and retention plans. The CoC will monitor staffing levels through subrecipient agreement terms.	<ul style="list-style-type: none"> • CoC • Subgrantee Organizations 	Starting November 2023 with ongoing monitoring by CoC Staff and YAB feedback.
3.5.3: The YAB will lead cross system planning and development of supportive services program standards as part of objective 1.1.1.	<ul style="list-style-type: none"> • CoC • YAB • Subgrantee Organizations • HMIS 	February 2025

HUD Key Principles**	
Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry

Goal 4: A system for YYA designed with the intent of giving them quality access to providers who have the capacity to do their best work.

Action Step	Partner(s) Responsible	Timeline
Objective 4.1: There will be more consistency in employees, communication, and coordination between staff, schools, and programs will be easier to navigate and have positive exits.		
4.1.1: The YAB will partner with the CoC to write a policy for the Subgrantee Organizations related to obligations to and from their employees. This will include provisions such as paying a living wage for the area the Subgrantee Organization is located in, not working beyond their scheduled time, and offering benefits.	<ul style="list-style-type: none"> The YAB CoC Subgrantee Organizations TA 	July 2023
34.1.2: CoC Staff will regularly check that Subgrantee Organizations are in compliance with the policy.	<ul style="list-style-type: none"> CoC Staff Subgrantee Organizations 	November 2023 and then annually or as needed.
Objective 4.2: Providers will be well-trained in all aspects of the CoC and how the homeless services system works.		
4.2.1: CoC staff will create a training for Direct Service Staff about all aspects of the homeless services, CoC process, eligible and required activities.	<ul style="list-style-type: none"> CoC Staff Direct Service Staff TA 	November 2023 Ongoing
Objective 4.3: There will be accountability for those that work with youth to ensure that they are abiding by expectations and training.		
4.3.1: The YAB will design an accountability process for Direct Service Staff and Subgrantee Organizations as a whole.	<ul style="list-style-type: none"> The YAB CoC TA 	July 2023
4.3.2: Whoever the YAB designates will facilitate the accountability process as needed.	<ul style="list-style-type: none"> The YAB Designee 	Pilot testing of the process will begin as early as August 2023 and will be functionally ready as needed by November 2023.

Objective 4.4: There will be system transparency.		
4.4.1: Organization-Level YABs will be able to ask for clarity around any policy or practice and for investigation of Subgrantee Organization incidents unless it pertains to legally protected information. The same will be true for the YAB in the context of the CoC.	<ul style="list-style-type: none"> Organization-Level YABs Subgrantee Organizations The YAB The CoC 	Ongoing and as-needed.
Objective 4.5: YYA will be able to ask questions about where to go for help and know where to go for accountability when things aren't going well.		
4.5.1: The YAB will create a handout that reflects their accountability and transparency processes that will be available to all YYA clients.	<ul style="list-style-type: none"> The YAB Direct Service Staff TA 	<ul style="list-style-type: none"> Handout will be created by November 2023. Direct Service Staff must provide this information to their clients regularly.
Objective 4.6: There will be coordination between agencies supporting the same individuals.		
4.6.1: Partner organizations will be expected to participate in regional case conferencing. YHDP providers serving YYA fleeing violence will participate in the comparable CoC workgroup.	<ul style="list-style-type: none"> Direct Service Staff Partner Organizations TA 	As soon as a project has clients
Objective 4.7: There will be hands-on supportive services.		
4.7.1: There will be a process to track where the youth is in the process of getting stable housing and connecting youth to needed supports.	<ul style="list-style-type: none"> Direct Service Staff SW Region pilot model partners TA HMIS 	As soon as a project has clients.
4.7.2: CoC staff will train Direct Service Staff on the tracking process.	<ul style="list-style-type: none"> CoC Staff Local Experts Direct Service Staff HMIS 	November 2023. Ongoing
4.7.3: CoC staff will provide training and workshops for providers to learn and practice skills, such as client engagement, positive youth development, and trauma informed care.	<ul style="list-style-type: none"> CoC Staff Local Experts Direct Service Staff HMIS 	Ongoing at least biannually.
Objective 4.8: Case management will be individualized to the client.		
4.8.1: Direct services staff will guide clients to create a plan that works for them.	<ul style="list-style-type: none"> CoC Staff Direct Services Staff HMIS 	Ongoing
Objective 4.8: Case management will be individualized to the client.		
4.9.1: Any time there is a change in contact information a Subgrantee Organization must communicate that change to their clients within 48 hours.	<ul style="list-style-type: none"> Subgrantee Organizations 	As needed.

Objective 4.10: Youth experiencing homelessness due to domestic violence, sexual assault, trafficking, or abuse will have access to resources specific to both youth and victim services.

4.10.1: YHDP staff and CoC victim service providers will collaborate regularly to ensure youth are able to receive care that is adequate to their service needs and knowledgeable about their situations.	<ul style="list-style-type: none"> • COC Victim Service agencies • YHDP staff • CES leads and staff • CoC staff 	<ul style="list-style-type: none"> • Effective dialogue and communication should be established during project implementation - fall 2023 • YHDP projects will ensure participation in the CoC Victim Services Committee
HUD Key Principles**		
Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry	

Goal 5: YYA involved in YHDP-funded projects will feel heard and affirmed.

Action Step	Partner(s) Responsible	Timeline
Objective 5.1: YYA will be involved at all levels of project implementation and continuous quality improvement (CQI) processes.		
5.1.1: All subgrantee organizations are strongly encouraged to have YYA policy boards. When not feasible subgrantees are asked to support recruitment and connect X of youth to the YAB annually.	<ul style="list-style-type: none"> • Subgrantee Organizations 	Subgrantee Organizations must start recruiting for their YAB as soon as implementation begins
5.1.2: All organizational YYA policy boards will be involved in their organization's CQI process.	<ul style="list-style-type: none"> • Organizational YABs • Subgrantee Organizations 	Once an organizational YAB is formed, any CQI processes the organization participates in must involve the organizational YAB.
5.1.3: Barriers identified in regularly-occurring listening sessions and through CQI will be the focus of systems change recommendations by Organizational YABs and the CoC-wide YAB.	<ul style="list-style-type: none"> • Subgrantee Organizations • Organizational YABs 	Ongoing.
Objective 5.2: Project staff will be expected to listen to, and build appropriate relationships with, participants. Project staff will understand that YYA participants are complex people who already have their own skills, passions, and obligations.		
5.2.1: Training for project staff on skills including: <ul style="list-style-type: none"> • intentional listening • relationship building • how to work with participants within the limitations of participant's existing school/ work/obligations • trauma, how trauma can manifest in behavior, and non-linear healing 	<ul style="list-style-type: none"> • CoC Staff and/or YAB Members • Local Experts • Subgrantee Organization Management and Direct Service Staff • TA 	<ul style="list-style-type: none"> • CoC Staff and/or YAB develop initial training by October 17, 2023. • CoC Staff and/or YAB execute and staff at all levels will attend initial training October 23-27, 2023. • CoC Staff will then develop and execute biannual and as-needed trainings to maintain and improve equitable outcomes.

Objective 5.3: There will be feedback loops built into all projects so that youth feedback is consistently informing programmatic changes.

5.3.1: The Organizational YABs will evaluate data from current clients for an annual review process.	<ul style="list-style-type: none"> Organizational YABs CoC YAB CoC TA Subgrantees HMIS 	Data process designed November 2023. First annual review September 2024.
5.3.2: The state and organizational YABs will continue to recruit current and former program participants with the goal of equitable representation.	<ul style="list-style-type: none"> The YAB Organizational YABs Cross-system partners 	Ongoing

Objective 5.4: Participants with lived experience of trauma will be included, no matter what their path to processing and healing is, by having internal community accountability processes and through community norms that create the basis for feelings of safety.

5.4.1: All YABs will have community norms that are decided internally.	<ul style="list-style-type: none"> The YAB Organizational YABs 	<ul style="list-style-type: none"> Community norms will be set in the first meeting of each YAB. Community norms will be revisited as needed. Community norms must be revisited at least annually.
5.4.2: All YABs will have an internal community accountability process.	<ul style="list-style-type: none"> Direct Service Staff Partner Organizations TA 	As soon as a project has clients

HUD Key Principles**

Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry
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Goal 6: Supportive Services will be accessible across all regions of the Balance of State.

Action Step	Partner(s) Responsible	Timeline
Objective 6.1: There will be access to childcare that is affordable and not triggering for YYA.		
6.1.1: CoC staff will identify programs in the community that clients could utilize.	<ul style="list-style-type: none"> CoC Staff 	December 2023
6.1.2: If no such program exists, CoC staff will support and work with community partners to explore the creation of one, including supporting funding requests.	<ul style="list-style-type: none"> CoC Staff Subgrantees Organizations Cross-system partners 	January 2024 Ongoing

6.1.3: Programs will not require youth to disclose trauma to qualify for services. ¹	<ul style="list-style-type: none"> CoC Staff Subgrantees 	Ongoing
Objective 6.2: There will be funds to provide rapid resolution and same-day diversion (ie. financial assistance).		
6.2.1: CoC staff will identify and connect with existing local partners and online programs offering different kinds of diversion and diversion-related funds.	<ul style="list-style-type: none"> CoC Staff Cross-system partners 	December 2023
6.2.2: Projects will connect with local partners to explore appropriate collaborations or referrals.	<ul style="list-style-type: none"> Subgrantee Organizations Local Partners 	January 2024
6.2.3: CoC staff will identify funding/ grants for diversion funds.	<ul style="list-style-type: none"> CoC Staff 	December 2023
Objective 6.3: There will be support/access to attaining identification information for youth, creating better systems for accessing IDs.		
6.3.1: CoC staff will connect with Identification clinics in metropolitan areas to discuss referrals, expansion, or replication models to address access issues.	<ul style="list-style-type: none"> CoC Staff Cross-system partners YAB TA 	June 2023
6.3.2: YAB Members will continue to identify, track and collect data on recurring barriers to ID access for YYA. This data will be reported to the CoC Youth Services Committee for education and advocacy with state legislators.	<ul style="list-style-type: none"> YAB Members CoC Youth Services Committee 	Biannually before the beginning of the Missouri legislative sessions.
Objective 6.4: There will be youth-centered opportunities to connect youth to employers and other financial resources, such as student loan debt forgiveness.		
6.4.1: Subgrantee Organizations will reach out to local businesses about employment opportunities for YYA.	<ul style="list-style-type: none"> Subgrantee Organizations YAB 	Winter 2023-2024
6.4.2: CoC staff will compile a list of financial resources to provide to Direct Service Providers.	<ul style="list-style-type: none"> CoC Staff Direct Service Providers YAB 	December 2023
Objective 6.5: There will be support for transportation needs, including to and from jobs, child care, medical care, mental health, law enforcement (court hearings, probation, monitoring), etc. Increasing transportation options.		
6.5.1: Direct service staff will provide resources to support participants getting to activities to support housing and employment access.	<ul style="list-style-type: none"> Direct Service Staff 	Ongoing
Objective 6.6: There will be social programming and opportunities for youth to build communities.		

6.6.1: Subgrantee Organizations will ensure that youth have access to programs that help them grow as leaders, community members, and individuals.	<ul style="list-style-type: none"> Subgrantee Organizations 	Ongoing
Objective 6.7: There will be help for YYA to navigate health insurance information and find health care providers.		
6.7.1: There will be a community-wide database that is updated regularly with information for youth to access and know how to navigate health insurance providers that are safe and knowledgeable.	<ul style="list-style-type: none"> CoC Staff Direct Service Providers 	System research October 2023. Training November 2023.
6.7.2: CoC Staff and Subgrantee Organizations will build partnerships with healthcare providers and health advocacy organizations.	<ul style="list-style-type: none"> CoC Staff Subgrantee Organizations Community Partners 	Ongoing
6.7.3: Crisis Response Outreach Team Members will distribute hygiene and health kit materials, as well as food and clothing, while doing street outreach.	<ul style="list-style-type: none"> Crisis Response Outreach Team 	Ongoing
Objective 6.8: There will be a resource directory available that is consistently updated and Direct Service Staff will be knowledgeable of how to utilize these services.		
6.8.1: There will be a list of all staff in the CoC membership, their job, and how they can help youth that is transparent and easy to understand.	<ul style="list-style-type: none"> CoC Staff 	December 2023 and updates ongoing.
Objective 6.9: There will be access to health care providers, including physicians and mental health providers that are LGBTQ+ affirming, that is easy to navigate for all clients.		
6.9.1: Direct Service Staff will receive training on how to find and use community databases of safe and affirming providers.	<ul style="list-style-type: none"> CoC Staff Local Experts Direct Service Staff 	December 2023
HUD Key Principles**		
Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry	

Goal 7: The CoC will help create environments for youth to be housed through educating the community, landlords, and all those who interact with youth that are system-involved and through creating meaningful feedback loops for system change.		
Action Step	Partner(s) Responsible	Timeline
Objective 7.1: There will be less stigma surrounding homelessness for the clients and their communities.		
7.1.1: There will be regular listening sessions and education for the community.	<ul style="list-style-type: none"> CoC Staff The YAB Organizational YABs Community Partners 	<ul style="list-style-type: none"> Biannual listening session Biannual education sessions
7.1.2: Subgrantee organizations will work with the neighbors of clients to establish trust and shared understanding of being in community with each other.	<ul style="list-style-type: none"> Subgrantee Organizations 	Ongoing and as-needed
Objective 7.2: All leadership and lived expertise from YYA will be valued, no matter where they are in their leadership journey.		
7.3.1: The CoC will train (including training on the Equal Access Rule), support, and monitor all CoC programs in improving services for YYA. CoC providers will be included in the program standards and upskilled on how to have more successful outcomes with YYA accessing their services. This culture shift may require providers to update their systems and way of managing client interactions in order to maintain standards for youth in their programming.	<ul style="list-style-type: none"> CoC Staff Subgrantee Organizations CoC Membership HMIS 	Ongoing
Objective 7.4: There will be effective landlord engagement, collaboration, and training on empathy, acceptance, and investment in future generations.		
7.4.2: Landlords will be invited and incentivized to participate in conversations and encouraged to provide quality housing for clients.	<ul style="list-style-type: none"> Subgrantee Organization Staff Community Members Landlords 	Ongoing starting July 2023.
7.4.3: CoC Staff and RRH Staff will identify funding for: <ul style="list-style-type: none"> Risk mitigation Landlord incentives Damages Maintenance and repairs - Create relationships with community action for repairs 	<ul style="list-style-type: none"> CoC Staff Subgrantee Organization Staff Community Members Landlords 	Ongoing starting July 2023.
7.4.4: CoC Staff will establish relationships with housing associations and housing development corporations to explore capacity development.	<ul style="list-style-type: none"> CoC Staff Community Members Housing Associations & Housing Development Corporations 	Ongoing starting July 2023.

HUD Key Principles**	
Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry

Goal 8: The CoC will build connections with other systems that youth are involved in so that youth are better supported.		
Action Step	Partner(s) Responsible	Timeline
Objective 8.1: The CoC will build connections with the juvenile court system and Division of Youth Services.		
8.1.1: CoC staff will have at least five casual one-on-one meetings with juvenile officers or DYS staff.	<ul style="list-style-type: none"> • CoC Staff • YAB • TA • Cross-system partners 	December 2023
Objective 8.2: The CoC will build connections with local schools and McKinney-Vento Liaisons.		
8.2.1: CoC staff will meet with the state leadership of the Missouri Department of Children Services, The Missouri Department of Education State McKinney-Vento Coordinator, The Missouri Department of Health Adolescent Health Coordinator and the The Missouri Department of Education Head Start Division for one-on-one meetings to explore coordination and collaboration system-wide.	<ul style="list-style-type: none"> • CoC Staff • YAB • TA • Cross-system partner 	December 2023
Objective 8.3: The CoC will build stronger connections with Children's Division.		
8.3.1: CoC staff will have at least three formal meetings with Children's Division officials at the state level.	<ul style="list-style-type: none"> • CoC Staff • YAB • TA • Cross-system partners 	December 2023
Objective 8.4: The CoC will build more intentional connections with the Department of Mental Health's youth-serving programs.		
8.4.1: CoC staff will have at least three casual one-on-one meetings with the Department of Mental Health's youth-serving program staff. Discussion will include seeking to explore medicaid access across the BoS.	<ul style="list-style-type: none"> • CoC Staff • YAB? • Cross-system partners 	December 2023

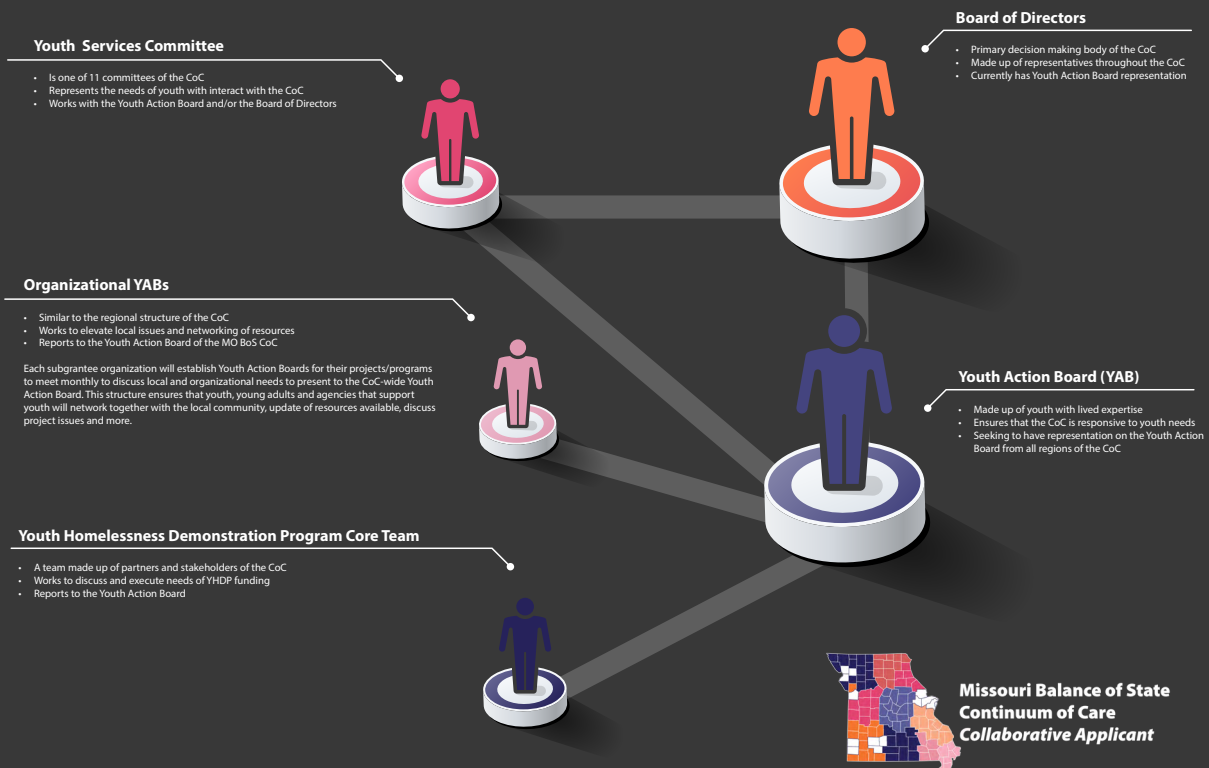
HUD Key Principles**	
Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry

Goal 9: The CoC will develop new resources and data tools to understand the needs of YYA experiencing or at risk of experiencing homelessness and develop a more responsive system of care.		
Action Step	Partner(s) Responsible	Timeline
Objective 9.1: The CoC will develop comprehensive coverage and access for YYAs throughout the entire 101 county coverage area.		
9.1.1: YHDP projects will develop virtual access tools to ensure that all youth are able to work with providers and seek services, regardless of their current location.	<ul style="list-style-type: none"> CoC Staff Subrecipient Organizations 	December 2023
9.1.2: YHDP projects will engage in HMIS training and other data collection standards that may be requested by CoC leadership or the YAB.	<ul style="list-style-type: none"> CoC Staff Subrecipient Organizations YAB Members CoC Board (and committees) HMIS lead 	HMIS training should be completed immediately upon project launch. Other data collection processes may be ongoing
Objective 9.2: The CoC will engage in efforts to improve service delivery through regular analysis of data.		
9.2.1: The CoC will incorporate YHDP project data into the quarterly data review.	<ul style="list-style-type: none"> CoC Staff CoC Performance Committee HMIS 	Q2 data review - April 2024
9.2.2: The YAB will review system data and request other data sets as needed.	<ul style="list-style-type: none"> YAB Members CoC Staff HMIS 	Ongoing
9.2.3: New data collection processes may be established to increase data outside of federally-required data points.	<ul style="list-style-type: none"> YAB Members CoC Staff HMIS CoC Leadership as needed 	Ongoing
HUD Key Principles**		
Special Populations Positive Youth Development & Trauma-Informed Care Housing First Unsheltered Homelessness Youth Choice	Equity Individualized & Client Driven Supports Family Engagement Social & Community Integration Coordinated Entry	

GOVERNANCE STRUCTURE

To make the YHDP this vision a reality, the MO BoS CoC has created a network of youth, youth advocacy agencies, services providers, government agencies and other community partners. The governance structure for the YHDP is shall be as follows:

- The MO BoS CoC YHDP Core Team and Regional Youth Action Boards report to the Youth Action Board for items that need approval, discussion, recommendation, or action. These items are reviewed, edited, discussed and approved. Items that will affect the entire Continuum will be presented to the MO BoS CoC Board of Directors for final approval.
- The Youth Action Board may work in tandem with the Youth Services Committee, depending on the scope of the work. “
 - For example, if the work is specific to grants affecting youth, they will funnel through the Youth Action Board. Items that may be more specific to the needs of service providers or CoC structures may be addressed by the Youth Services Committee. This model allows for service providers to provide leadership without diminishing the autonomy of the YAB



MO BOS COC BOARD OF DIRECTORS

The MO BoS CoC Board of Directors is the primary decision-making body of the CoC. This board is made up of elected representatives from all levels. There is one sitting member on the Board that represents each of the 10 regions of the CoC. Additionally, the general membership is able to elect At-Large Board members that may represent a specific sector or population of the CoC. The Board of Directors has added an Ex-Officio seat to the Board of Directors for a Youth Action Board representative. Additionally, members of the Youth Action Board will run for At-Large board seats, representing youth and persons with lived experience in the December election of the CoC. The CoC leveraged YHDP planning funds to establish a YHDP Coordinator FTE. The YHDP Coordinator is responsible for providing staff support to the YAB and overseeing the YHDP process with support from new YHDP system staff and CoC staff.

MO YOUTH ACTION BOARD

The MO BoS CoC Youth Action Board works to empower youth and young adults, aged 24 and under, by providing a voice and active participation in the decision-making processes of the CoC. The Youth Action Board strives to ensure that the homeless system of care is responsive to the distinct challenges that youth and young adults may face. The members represent a wide variety of youth and young adults with lived experience of homelessness across the geographical area of the CoC. The YAB is currently growing and seeks to have representation for all regions of the BoS. Before the YHDP process, the YAB had about 10 members, with 4 members attending regularly, representing only 3 regions. Now, the YAB has over 100 registered members, with at least 30 attending regularly, representing 9 of the 10 regions. This board works to meet currently or formerly unhoused youth in the BoS CoC where they are, valuing their differences, educating ourselves to embrace that diversity, and supporting unhoused youth in creating or working with systems to serve their basic needs, including through local and state policy.

YOUTH ACTION BOARD COMPENSATION

Youth Action Board members are compensated via the YHDP Planning grant and will be compensated through administrative costs. Youth Action Board Members have determined the payment structure of the board. Official members of the youth board will be compensated \$60 per meeting. Nonmembers attending YAB/YHDP specific meetings will be compensated \$25 per meeting, until they become

an official member. When Youth Action Board members attend other additional meetings for CoC work, they will be compensated \$40 per meeting. Nonmembers will not be compensated. For any outside of meeting work, Youth Action Board members will be compensated \$20 an hour, as reported to the Youth Programs Specialist. Nonmembers will not be compensated. Compensation is made as accessible as possible. Whether that is via digital gift card, direct deposit or other special situation, the CoC staff will ensure that Youth Action Board members are compensated to fit their needs.

YOUTH SERVICES COMMITTEE

Committees are a key component of the MO BoS CoC structure and carry out the work as needed to ensure the CoC is functioning optimally. The Youth Services Committee works to represent the needs of youth and young adults who interact with the homeless system of care. This committee functions to identify the needs of youth as represented by providers. They coordinate with other committees and ensure that youth are represented in the CoC's decision-making process by supporting the YAB and providing leadership, facilitation, or recruitment. Through quality data, collaborative efforts, and partnerships within and outside of the CoC, the Youth Services Committee will diligently ensure fair and effective service for youth within the CoC.

ORGANIZATIONAL YOUTH POLICY BOARDS

Each subgrantee organization will establish Youth Action Boards for their projects/programs to meet monthly to discuss local and organizational needs to present to the CoC-wide Youth Action Board. This structure ensures that youth, young adults and agencies that support youth will network together with the local community, give updates on resources available, and discuss project issues.

MO YHDP CORE TEAM

The MO YHDP Core Team consists of several partners. These include members of the MO BoS CoC's Youth Action Board, the MO Department of Social Services, Missouri Foster Adopt, various local agencies/shelters, HMIS staff, and members of the lead agency staff. This team meets to discuss the needs and execution of the YHDP grant work and reports to the Youth Action Board.

YHDP PROJECT SELECTION

APPLICATION REVIEW & RECOMMENDATION

The YHDP Application Review & Recommendation Panel will be established under the joint oversight of the Youth Action Board (YAB) and the Grants Committee of the MO BoS CoC. The YHDP Application Review & Recommendation Panel is an ad hoc committee, limited to the YHDP funding cycle of 2023.

Panel Responsibilities

The Panel will review project applications projects based on the YAB-developed scoring tools and then provide recommendations to the YAB. The YHDP Application Review & Recommendation Panel will be responsible for evaluating the narratives and CoC staff will verify technical items and provide verification to the Panel. The YAB will have final approval of the selections the Application Review & Recommendation Panel provides.

Selection of Panelists

The Panel will be composed of eligible representatives, to the extent possible, from the YAB, MO-DSS CD, Youth Services Committee, research partners, McKinney-Vento liaisons or other school-affiliated partners, the legal sector including juvenile justice, and the CoC Board. The YHDP Application Review & Recommendation Panel may not include any representatives from agencies that have submitted or requested projects under YHDP. Youth who are, or have been, participants in programs operated by agencies submitting will not be included in the Panel. The YHDP Application Review & Recommendation Panel will strive to represent a broad geography and both sub-urban and rural communities.



ENGAGED PARTNER LIST

Team	Organization or Individual	Description of Involvement
CoC Board of Directors	Angela Webb of Catholic Charities of Southern Missouri	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	Tysa Coleman of Homestate Health Foster Care	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	Reginald Jennings of Habitat for Humanity- Cape Girardeau	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	Anthony Smith of FCC Behavioral Health	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	Martha Sander of Council for Families in Crisis	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	Ann Gosnell- Hopkins of Lexington House of Hope	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	Steve Hollis of the City of Columbia	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	Kelli Kemna of Department of Mental Health	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	Glenna Wilson of Truman VA Hospital	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors	David Henrion, Board member at large - HMIS expert in Missouri	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors/ Community Data Collection	Angela Holt of Preferred Family Healthcare	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC. Worked with YHDP Core Team to provide data on youth needs in community
CoC Board of Directors/ Community Data Collection	Stephanie Culter of Hillcrest Transitional Housing	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC. Worked with YHDP Core Team to provide data on youth needs in community
CoC Board of Directors/System Modeling	Sharon Cobb of Ozark Action Inc.	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors/System Modeling	Becky Poitras of Metro Lutheran Ministry	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors/System Modeling	Lori Concepcion of Martha Vance Samaritan Outreach Center	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors/System Modeling	East Missouri Action Agency	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC
CoC Board of Directors/ System Modeling/ Interested Program Provider	Sandy Wilson and Leah Woods of Institute for Community Alliances	Guiding the Youth Action Board and decisions/policy that will affect the entire CoC

CoC	Nathaniel Meece, Planning Director	Ensuring the expectations of YHDP Grant are carried out and executed.
CoC Staff	Sterling Waldman, Youth Programs Specialist	Ensuring the expectations of YHDP Grant are carried out and executed.
CoC Staff	Belle De la Cruz, Communications Coordinator	Ensuring the expectations of YHDP Grant are carried out and executed.
CoC Staff	Christian Freeman, Performance Coordinator	Ensuring the expectations of YHDP Grant are carried out and executed.
CoC Staff	Lynn Corbitt, Coordinated Entry/DV Specialist	Ensuring the expectations of YHDP Grant are carried out and executed.
CoC Staff/Youth Action Board/ Drafting Team	Brittany Canales, Media Design and Communications Support	Ensuring the expectations of YHDP Grant are carried out and executed. Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness. Working with COC staff to write CCP and develop tools for YHDP Application Review Workgroup.
Community Data Collection	Rainbow House Columbia	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Bootheel Babies and Families	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Missouri Mentoring Partnership	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Francis Howell School District	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Foster Adopt Connect	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Catholic Charities of KC & St. Jo	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Northeast Community Action Agency	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Reeds School District	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Susanna Wesley Family Learning Center	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Gibson Recovery Center	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Salvation Army of Hannibal	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection	Guardian Group	Worked with YHDP Core Team to provide data on youth needs in community
Community Data Collection/ Interested Program Provider	Journey Home of Johnson County	Worked with YHDP Core Team to provide data on youth needs in the community. Has submitted an LOI and is interested in applying for YHDP funds.
Interested Program Provider	Good Samaritan Boys Ranch	Has submitted an LOI and is interested in applying for YHDP funds.

Interested Program Provider	Ozark Trails Youth Services	Has submitted an LOI and is interested in applying for YHDP funds.
Interested Program Provider	Rooted 242	Has submitted an LOI and is interested in applying for YHDP funds.
Interested Program Provider	Great Circle	Has submitted an LOI and is interested in applying for YHDP funds.
Interested Program Provider	House on a Hill Foundation	Has submitted an LOI and is interested in applying for YHDP funds.
Interested Program Provider	Noel Housing Authority	Has submitted an LOI and is interested in applying for YHDP funds.
Interested Program Provider	Pettis Community Partnership	Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling	Compass Health Network	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	West Central Missouri Community Action Agency	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	Liberty Housing Authority	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	AVENUES	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	MO Head Start Collaboration	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	Mark Twain Behavioral Health	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	Jefferson City Housing Authority	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	Community Action Partnership of Northeast Missouri	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	Burrell Behavioral Health	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	Southern Missouri Community Health Center	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	Marygrove	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	ArchCity Defenders	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling	Missouri Ozarks Community Action	Worked with YHDP Core Team to provide data on youth needs in community
System Modeling/ Interested Program Provider	Community Resource Center	Worked with YHDP Core Team to provide data on youth needs in the community. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Kaitlyn Poepsel of Institute for Community Alliances	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.

System Modeling/ Interested Program Provider	Callaway Cares	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Love Columbia	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Our Spot KC	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Synergy Services	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Foster & Adoptive Care Coalition	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Kids' Harbor, Inc	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Good Shepherd Children and Family Services/Catholic Charities	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Cornerstones of Care	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
System Modeling/ Interested Program Provider	Local Investment Commission	Worked with Core Team to develop System Modeling for YHDP. Has submitted an LOI and is interested in applying for YHDP funds.
YHDP Core Team	Elevate Lebanon	Working with the YAB, CoC staff and TA to execute YHDP funding expectations.
YHDP Core Team	Central Missouri Foster Care & Adoption Association	Working with the YAB, CoC staff and TA to execute YHDP funding expectations.
YHDP Core Team	Department of Social Services Children's Division	Working with the YAB, CoC staff and TA to execute YHDP funding expectations.
YHDP Core Team/CoC Board of Directors/ Interested Program Provider	Jessica Macy of Flourish Initiative	Working with the YAB, CoC staff and TA to execute YHDP funding expectations. Guiding the Youth Action Board and decisions/policy that will affect the entire CoC. Has submitted an LOI and is interested in applying for YHDP funds.
YHDP Core Team/Interested Program Provider	Project 360 Youth Services, Inc.	Working with the YAB, CoC staff and TA to execute YHDP funding expectations. Has submitted an LOI and is interested in applying for YHDP funds.
YHDP Core Team/Interested Program Provider	Delta Area Economic Opportunity Corporation	Working with the YAB, CoC staff and TA to execute YHDP funding expectations. Has submitted an LOI and is interested in applying for YHDP funds.
YHDP Application Review Workgroup	Dawn Phillips from Children's Division	Non-biased party, approved by YAB, to review projects for YHDP funding.

Youth Action Board	Ki Bogan	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board	Gabe Buis	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board	Brie Fleming	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board	Finn Graves	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board	Patricia Graves	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board	Aaliyah Neal	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board	Spyke Vetter	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board Leadership	Anastasia Holmes	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board Leadership	Nyx Hécate Naranjo Arredondo	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board Leadership	Emily Dillan	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness.
Youth Action Board/YHDP Core Team	Logan Trammel	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness. Working with the YAB, CoC staff and TA to execute YHDP funding expectations.
Youth Action Board/YHDP Core Team	Danielle Tanabe	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness. Working with the YAB, CoC staff and TA to execute YHDP funding expectations.
Youth Action Board/YHDP Core Team/ Drafting Team	Faith Sharp	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness. Working with the YAB, CoC staff and TA to execute YHDP funding expectations. Working with COC staff to write CCP and develop tools for YHDP Application Review Workgroup.

Youth Action Board/YHDP Core Team	Ashley Rice	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness. Working with the YAB, CoC staff and TA to execute YHDP funding expectations.
Youth Action Board/YHDP Core Team	Sora Lee Garcia	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness. Working with the YAB, CoC staff and TA to execute YHDP funding expectations.
Youth Action Board/YHDP Core Team	Kaya Light	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness. Working with the YAB, CoC staff and TA to execute YHDP funding expectations.
Youth Action Board/YHDP Core Team/Drafting Team	Zoey Fleisher	Made up of youth 24 years and younger with lived expertise of homelessness, a key decision making body for YHDP and youth homelessness. Working with the YAB, CoC staff and TA to execute YHDP funding expectations. Working with COC staff to write CCP and develop tools for YHDP Rank and Review Panel.

** Bold indicates a partner from Public Child Welfare, Runaway and Homeless Youth Providers, and governmental partners.*



SIGNATURES

The signatures below attest the approval and support of the Missouri Balance of State Continuum of Care Coordinated Community Plan. The Continuum will work the our partners to implement a comprehensive system to prevent and end youth homelessness by following the goals and action plans stated herein. Our partners certify that this plan fits the models of support already existing and meaningfully expands services to address priorities that reflect efforts of the Youth Action Board, the Missouri Balance of State Continuum of Care, and our membership and Partners. This plan does not obligate our partners to expand care or administer any part of this plan, but does create expectations of the Continuum and its funded agencies to work with the existing strategies and resources of our partners and support their efforts to expand services where possible.

Brandon Jenson
 DocuSigned by:
Brandon Jenson
 2DC81A52418B42C...
 Government Partner(s) - Department of Economic Development

Amber Banner
 DocuSigned by:
Amber Banner
 2EA49E5737F7474...
 RHY Partner (s) - Synergy Services

Angie Swarnes
 DocuSigned by:
Angie Swarnes
 BC95D2C4974B46A...
 Public Child Welfare - Department of Social Services Children's Division

Martha Sander
 DocuSigned by:
Martha Sander
 D49F1A7DFE9642B...
 MO BoS CoC Board Chair

MEMBERS OF THE YOUTH ACTION BOARD

Faith Hays

Logan Trammel

Pamela Davis

APPENDIX A

YHDP SPECIAL ACTIVITIES

MO BoS CoC is notifying HUD of the use of the following flexibilities to implement the Coordinated Community Plan to Prevent and End Youth Homelessness.

Flexibility	Notified
1.C.1.a	
C.1.a(1) Leases under 12 months (minimum 1 month)	Yes
C.1.a(2) Use of leasing, Sponsored Based Rental Assistance (SRA) and Project Based Rental Assistance (PRA) in Rapid Rehousing	Yes
1.C.1.a(3) Use 10% of total YHDP funding for Planning grants	Yes
1.C.1.a(3) Use 10% of total YHDP funding for Planning grants	Yes
1.C.1.a(4) In addition to the eligible costs listed in 24 CFR 578.59(a), YHDP recipients may use project administrative funds to support costs associated with involving youth with lived experience in project implementation, execution, and improvement.	Yes
1.C.1.a(5) Project administrative funds to attend conferences and training that are not HUD-sponsored or HUD-approved, provided that the subject matter is relevant to youth homelessness.	Yes
1.C.1.a(6) Recipients may employ youth who are receiving services, including housing, from the recipient organization. Recipients that utilize this special YHDP activity must maintain documentation that discloses the nature of work that the youth does, and that the youth is not in a position that creates a conflict of interest.	Yes
1.C.1.a(7) Recipients may use habitability standards in 24 CFR 576.403(c) rather than Housing Quality Standards in 24 CFR 578.75 for short or medium-term (up to 24 months) housing assistance. Recipients implementing this special YHDP activity must keep documentation of which standards are applied to the units and proof that the units complied with the standards before assistance is provided for every unit funded by YHDP.	Yes
1.C.1.a(8) Recipients may provide moving expenses more than one -time to a program participant.	Yes
1.C.1.a(9) Recipients may provide payments of up to \$500 per month for families that provide housing under a host home and kinship care model in order to offset the increased costs associated with having youth housed in the unit.	Yes
YHDP grant funds may be used for the following if they are necessary to assist program participants to obtain and maintain housing. Recipients and subrecipients must maintain records establishing how it was determined paying the costs was necessary for the program participant to obtain and retain housing and must also conduct an annual assessment of the needs of the program participants and adjust costs accordingly	

1.C.1a(10)(a) Security deposits for units (not to exceed 2 months of rent)	Yes
1.C.1a(10)(b) Pay for damage to units (not to exceed 2 months of rent) The costs to pay for any damage to housing due to the action of a program participant, which may be paid while the youth continues to reside in the unit. The total costs paid for damage per program participant may not exceed the cost of two months' rent.	Yes
1.C.1a(10)(c) The costs of providing household cleaning supplies to clients.	Yes
1.C.1a(10)(d) Housing start-up expenses for program participants (not to exceed \$300 in value per program participant). Housing start-up expenses for program participants including furniture, pots and pans, linens, toiletries, and other household goods, not to exceed \$300 in value per program participant.	Yes
1.C.1a(10)(e) Purchase a cell phone and service (cost must be reasonable and housing related) The one-time cost of purchasing a cellular phone and service for program participant use, provided that access to a cellular phone is necessary to obtain or maintain housing and the costs of the phone and services are reasonable per 2 CFR 200.404.	Yes
1.C.1a(10)(f) The cost of internet in a program participant's unit (costs of the service is reasonable per 2 CFR 200.404.)	Yes
1.C.1a(10)(g) Payment of rental arrears (for up to 6 months of rent in arrears) Payment of rental arrears consisting of a one-time payment for up to 6 months of rent in arrears, including any late fees on those arrears.	Yes
1.C.1a(10)(h) Payment of utility arrears (up to 6 months per service)	Yes
1.C.1a(10)(i) Payment of utilities (up to three months) of utilities for a program participant, based on the utility costs schedule for the unit size and location. Payment of utilities up to three months of utilities for a program participant, based on the utility costs schedule for the unit size and location.	Yes
1.C.1a(10)(j) pay gas and mileage costs for a program participant's personal vehicle for trips to eligible activities. In addition to transportation costs eligible in 24 CFR 578.53(e)(15), a recipient may pay gas and mileage costs for a program participant's personal vehicle for trips to and from medical care, employment, childcare, or other services eligible under this section.	Yes
1.C.1a(10)(k) Payment of legal fees Legal fees, including court fees, bail bonds, and required courses and equipment	Yes
1.C.1a(10)(l) Payment of insurance, registration and past driving fines Program participant's past driving fines and fees that are blocking a young person from being able to obtain or renew a driver's license and impacting their ability to obtain or maintain housing. Additionally, recipients may pay for program participants costs for insurance and registration for personal vehicles, if the personal vehicle is necessary to reach medical care, employment, childcare, or other services eligible under this section.	Yes

MO BoS CoC YAB with support from the CoC and TA has prepared the following justifications and is requesting HUD approval for the use of the following special YHDP activity exemptions to implement the Coordinated Community Plan to Prevent and End Youth Homelessness.

Flexibility	Justification for Request
C.1.b.	
<p>I.C.1b(1) A recipient may provide up to 36 months of Rapid Rehousing rental assistance to a program participant if the recipient demonstrates</p> <ol style="list-style-type: none"> 1. The method it will use to determine which youth need rental assistance beyond 24 months and 2. the services and resources that will be offered to ensure youth are able to sustain their housing at the end of the 36 months of assistance. 	<p>Providing program participants with 36 months of rental assistance helps ensure that programs are providing clients with services that preserve their community and stability for as long as possible, and, in turn, helps decrease the likelihood that a client has another period of being unhoused.</p> <p>The method to determine which youth need rental assistance beyond 24 months will be determined by the individual needs of the household. Examples where a HHs might need this extended service include but are not limited to: pregnant and parenting households, the chronicity of the person's homelessness, students, and the person's personal timeline and responsiveness to services.</p> <p>YYA will be offered frequent (as often as weekly) individualized supportive services grounded in trauma informed care and positive youth development, by program staff with caseloads at 1:15 ratios throughout their time receiving rental assistance. Supportive services staff will develop individualized housing stabilization plans with YYA including individualized timelines that take into account their goals across the 4 core YHDP outcomes. YYA will be supported in connections to individualized cross system resources that foster independence such as employment, transportation independence, educational attainment and reunification planning (PP YYA) This will allow them the time and space to address any personal issues that may hinder their success and will allow them to build the skills they need to be successfully independent at their own pace with transparent end dates.</p>
<p>I.C.1b(2) YHDP recipients may continue providing supportive services to program participants for up to 24 months after the program participant exits homelessness, transitional housing or after the end of housing assistance if the recipient demonstrates:</p> <ol style="list-style-type: none"> 1. the proposed length of extended services to be provided; 2. the method it will use to determine whether services are still necessary; and 3. how those services will result in self-sufficiency and ensure stable housing for the YHDP program participant <p>*YHDP recipients may continue providing supportive services to program participants for up to 36 months after the program</p> <p>Participant exits homelessness, if the services are in connection with housing assistance, such as the Foster Youth to Independence initiative, or if the recipient can demonstrate that extended supportive services ensure continuity of case workers for program participants.</p>	<p>Having aftercare services in place helps participants transition to independence in a supportive manner and provides them with personalized guidance. YYA are more likely to be able to navigate new and difficult situations if they have some stability via a network of supportive services providers.</p> <p>36 months</p> <ol style="list-style-type: none"> 1. Within the first 30 days of exit YYA and supportive services staff will update the housing stabilization plan alongside YYA including timelines and intensity (frequency of interactions) for supportive services ending or transitioning to other programming. YYA will be supported in adjusting/decreasing service frequency. When needed services will be transitioned to other cross system partners on the care team. Programs will make an effort to decrease intensity of services while always prioritizing youth choice. For example decreasing from weekly to bi-weekly to monthly and tapering when appropriate. 2. Supportive services will be planned over a long term using the housing stabilization plan. Supportive services staff will regularly communicate, update and maintain plans.. YYA will be supported in connections to individualized cross system resources that foster independence such as employment, transportation independence, educational attainment and reunification planning (PP YYA) This will allow them the time and space to address any personal issues that may hinder their success and will allow them to build the skills they need to be successfully independent at their own pace with transparent end dates. <p>*CoC staff, YHDP providers (especially navigation staff) will coordinate transitions to FYI as early and as often as possible in coordination with local PHAs and child welfare. In some cases the YHDP provider may provide on-going services in partnership with the PHAs and child welfare. When appropriate supportive services staff will revisit FYI considerations with YYA that have previously opted out recognizing YYA choice shifts with time.</p>

<p>I.C.1b(3) Recipients will not be required to meet the 25% match requirement if the applicant is able to show it has taken reasonable steps to maximize resources available for youth experiencing homelessness in the community.</p>	<p>MO BoS CoC is requesting to not be required to meet the 25% match requirement due to a deep lack of additional funds. The CoC has worked to secure partnerships across the CoC at all levels to support the costs associated with the efforts to prevent and end youth homelessness however no additional funders have been identified to realize the ideal YYA homelessness system more fully or support the match required for YHDP. There are almost no YYA dedicated providers in the 101 county CoC. The providers doing the work currently and those who see the need and are stretching capacity to step up are balancing funding and staffing with very limited resources, requiring match would prohibit some organizations with strong skills to carry-out the work but limited financial resources or assets to provide match and ultimately implement projects.</p> <p>To execute many of the goals and expectations of the CCP, many organizations will need to leverage additional funds and local resources, however this may not reach levels of 25% of requested funds. The CoC leadership is working with partners across the state to maximize the effectiveness of YHDP projects, but this will vary in local communities and is not likely to provide 25% match values. The CoC held a letter of interest process to determine provider interest in operating projects and while interest was strong many small organizations and entirely grant funded organizations need more time and an opportunity to leverage YHDP to establish more resources. There are very few philanthropic organizations in the MO BoS CoC committed to ending YYA homelessness with the philanthropic resources to support this work putting our rural CoC at a disadvantage.</p>
<p>I.C.1b(4) Rental assistance may be combined with leasing or operating funds in the same building, provided that the recipient submits a project plan that includes safeguards to ensure that no part of the project would receive a double subsidy.</p>	<p>MO BoS CoC is rural with very limited housing stock and a wide geographic service area. YHDP providers must be set up for success in order to operate programs in alignment with YHDP principles. YHDP providers need to explore all creative options for identifying TH-RRH units. Approval of this activity will enable YHDP providers to work creatively and co-locate projects to maximize services and housing stock when appropriate, eligible and the best use of funds. Including co-location of staff office and TH units and co-location of TH and RRH when appropriate, eligible and best use of funds. This will help programs provide quality housing for YYA who may otherwise be “unrentable” which allows YYA to rebuild their rental history so that they can become independent of service providers.</p>



Other Innovative Activities	Justification for Request
<p>I.C.1b(4)(6) In addition to the specific activities authorized above or in 24 CFR part 578, other innovative activities to reduce youth homelessness may be carried out using YHDP funds, provided that the recipient can demonstrate that the activity meets the following criteria:</p> <ul style="list-style-type: none"> a) The activity is approved by both the Youth Action Board and the Continuum of Care, as evidence by letters of support from each organization; b) That activity will be testing or likely to achieve a positive outcome in at least one of the four core outcomes for youth experiencing homelessness (stable housing, permanent connections, education/employment, and well-being); c) The activity is cost effective; and d) The activity is not in conflict with fair housing, civil rights, or environmental regulations. 	<p>1.) CTH-RRH Hotel/Motel</p> <p>The CoC is requesting approval to utilize hotel/motel rooms as a crisis TH part of the joint component project. YYA are expected to utilize crisis hotel/motel TH for an average of 30 days. All units/rooms must pass a safety inspection designed for units/rooms of this type. All hotel/motels must enter into a formal agreement with YHDP providers and/or the CoC which outlines responsibilities in alignment with YHDP principles and eligible activities. All units/rooms must be cost effective and be at or below the local market rate. This project helps to begin to address the shortage of emergency housing options for YYA in the BoS CoC.</p> <ul style="list-style-type: none"> a) Please see YAB & CoC letters of support attached below. b) Stable housing - immediate access to safe and secure emergency housing with a direct connection to RRH when YYA want and need it. c) All units/rooms must be at market rate for the community not to exceed \$85/night or county FMR for total occupancy per month. d) All projects will operate in accordance with fair housing, civil rights, or environmental regulations. These operations will be detailed in required formal written agreements with hotel/motels. <p>2.) Rent Reasonable instead of Fair Market Rent</p> <p>The CoC is requesting approval for the use of rent reasonable standards in place of Fair Market Rent (FMR) for the RRH component of the YHDP TH-PH:RRH project. The rural and isolated communities in the BoS have severely limited and aging housing stock. In order to maximize RRH and truly rapidly re-house YYA the CoC must creatively overcome the lack of affordable housing across communities. With the combination of co-location and rent reasonable standards in tandem with landlord recruitment, retention and education the CoC strives to permanently house YYA in safe/stable units that are eligible and appropriate. This waiver was made available during the CARES Act HUD waivers package and presents a viable option for scaling up RRH in the difficult housing market.</p> <ul style="list-style-type: none"> a) Please see YAB & CoC letters of support attached below. b) Stable housing – increased access to limited housing stock with rental assistance c) All units will meet the rent reasonable standards, the same eligibility as some other CoC and HUD projects d) All projects will operate in accordance with fair housing, civil rights, or environmental regulations.

I.C.1b(6)
Hotel/Motel CTH
Letter of Support from YAB

To: HUD Headquarters

From: MO BoS CoC YAB

Date: 05.19.2023

To whom it may concern,

The MO BoS CoC YAB vision in action is an array of youth-dedicated crisis response and permanent housing options existing in the BoS. **This letter serves as a letter of support for the YHDP hotel/motel crisis TH project.** The YAB unanimously recognizes the uniqueness of the 101 counties of the BoS and the many communities within those counties. YYA with distinct and individualized needs reside in these communities. Each community has different capacities and resources to meet the needs of YYA at risk of or experiencing homelessness. In order to maximize and continue to build on the resources in communities, we have to leverage what is available and what works to provide housing in our BoS, particularly crisis housing where there is almost none dedicated to YYA.

We have determined 3 options of crisis housing are operationable to meet the emergency housing needs of YYA.

TH-PH:RRH joint site-based project(s)
 Crisis Peer Host Home project(s)
 Hotel/Motel crisis TH*

The YAB understands that during and before the pandemic the use of hotels/motels has proven effective in some communities in preventing YYA homelessness. **The YAB wants to see hotel/motel emergency housing for an average of 30 days in the menu of project options for YYA to consider in their path to permanent housing and asks HUD to approve this special activity request.**

(YAB representative)

I.C.1b(6)
Hotel/Motel CTH
Letter of Support from MO BoS CoC

To: HUD Headquarters

From: MO BoS CoC

Date: 05.19.2023

Dear HUD YHDP Team,

In partnership with the MO BoS CoC YAB, **this letter serves as a letter of support for the YHDP hotel/motel crisis TH project.** The YAB unanimously agrees on the need for a crisis transitional project that utilizes hotel/motel when YYA want and need it as a crisis option, the CoC fully supports the YAB on this project design.

The hotel/motel crisis TH project is a creative work around in response to the lack of emergency housing for YYA in the BoS. The BoS will work alongside YHDP providers to execute formal agreements with hotel/motels in alignment with YHDP principles and eligible activities. All hotels will pass an inspection and meet safety standards similar to eligible housing units making adjustments for the hotel/motel room. Supportive services provided to YYA will be delivered at the same level of frequency, intensity and in alignment with YHDP principles as the other YHDP TH projects. All hotel/motels will be cost effective and meet reasonable rate standards for lodging in the community.

The CoC is exploring partnerships with ReloShare coc-wide to identify hotel/motels that are the right fit and further advance this CTH model.

The CoC respectfully requests approval for this special activity request.

I.C.1b(6)
Use of Rent Reasonable Standards in RRH
Letter of Support from YAB

To: HUD Headquarters

From: MO BoS CoC YAB

Date: 05.19.2023

To whom it may concern,

The YAB fully recognizes and has direct experience navigating the affordable housing crisis. Please accept this letter as a letter of support from the YAB to utilize the standard for rent reasonableness and not FMR like many other HUD programs do. We are requesting this for the joint component TH-PH-RRH project and the Housing Problem Solving - Targeted Rapid Resolution (PH-RRH-SSO) project.

The YAB is concerned that identifying units at FMR is a barrier to identifying units for YYA and could stifle the success and positive outcomes of RRH.

Thank you HUD YHDP team for considering this request, together we can put permanent housing within reach for YYA at-risk of experiencing homelessness in the MO BoS CoC.

Respectfully,

YAB Representative

YAB Representative

I.C.1b(6)
Use of Rent Reasonable Standards in RRH
Letter of Support from MO BoS CoC

To: HUD Headquarters

From: MO BoS CoC

Date: 05.19.2023

Dear HUD YHDP Team,

The CoC (and YAB) is requesting approval for the use of rent reasonable standards in place of Fair Market Rent (FMR) for the RRH component of the YHDP TH-PH-RRH project and for the Housing Problem Solving - Targeted Rapid Resolution (PH-RRH-SSO) project. The rural and isolated communities in the BoS have severely limited and aging housing stock. In order to maximize RRH and truly rapidly re-house YYA the CoC must creatively overcome the lack of affordable housing across communities. With the combination of co-location and rent reasonable standards in tandem with landlord recruitment, retention and education the CoC strives to permanently house YYA in safe/stable units that are eligible and appropriate. This waiver was made available during the CARES Act HUD waivers package and presents a viable option for scaling up RRH in the difficult housing market and in response to YYA homelessness.

This letter serves as a letter of support for the flexibility to utilize rent reasonable standards in place of Fair Market Rent standards.

Respectfully submitted,

(CoC Board Chair)

APPENDIX B

IDEAL PROJECT LIST

The MO BoS CoC YYA-dedicated project list outlines the optimal system and the projects within it to address the total anticipated inflow to the YYA system on an annual basis. No singular project can be brought to scale with YHDP funds, rather additional funds must be identified to further optimize the system and increase project capacity to address annual inflow. The project lists indicate the optimal system and what projects will be established with YHDP funds at scale with the total funding award to further realize this vision, while upholding YHDP principles.

Optimal System

Optimized project list developed through community system modeling and listening sessions. Additional funding must be secured to realize the optimal system.

Project	HMIS Type	Annual # of HH Served & Target Population
YHDP Planning Grant (s)	N/A	N/A
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/No)
\$208,000	N/A	Yes-Fully
Project Description		
Planning funds were used to support YAB recruitment, retention, and development. Planning funds were also used to partner with Mizzou to collect qualitative data from YYAs with lived experience to inform the CCP needs statement and CQI. Planning funds allowed the CoC to hire a Youth Program Specialist full-time and 3 YYAs as part-time YAB Support Specialists.		

Project	HMIS Type	Annual # of HH Served & Target Population
HMIS	N/A	N/A
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/No)
\$330,000	\$660,000	Yes-Fully
Project Description		
Data collection funds for end user support and training, project set up, data collection, data quality, reporting, and CQI of HMIS. Analyzation capacity across the BoS would increase by providing funds for 3 full-time staff who would support YYA-specific dashboards.		

Project	HMIS Type	Annual # of HH Served & Target Population
Coordinated Entry	SSO-CE	<ul style="list-style-type: none"> • 1,043 YYA • 18-24 YYA • PP 18-24 YYA • Unaccompanied minors • PP unaccompanied minors
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/No)
\$264,000	\$528,800	Yes-partially
Project Description		
<p>The optimal SSO-CE project would create and establish 3 new full-time staff and one part-time staff one at the CoC level to establish 24-hour YYA-dedicated CE access points that include transportation coordination when YYA want and need it. YHDP CE staff would establish a culture of low barrier, affirming YYA-dedicated CE services.</p>		

Project	HMIS Type	Annual # of HH Served & Target Population	Target # of Housing units
Housing Problem Solving - Targeted Rapid Resolution	PH - RRH - SSO	•417 YYA •18-24 YYA •PP 18-24 YYA	•417 “units” of rental &/or financial assistance
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/No)	
\$264,000	\$528,800	Yes-partially	
Project Description			
<p>The optimal project creates nimble, short-term financial assistance, and with approved special activities, will provide rental assistance , rental arrears, deposits, utility costs, utility arrears, eligible fees, and fines for YYA HHs with external supports that increase the likelihood of preventing unsheltered or chronic homelessness by providing time- limited financial assistance using a targeted prevention method. This project will re- quest a YHDP special activity to use Habitability Standards in place of HQS inspections, and approval to authorize one-month leases to deliver a more flexible Rapid Resolution program. The CoC will establish YYA system standards including assessment and pri- oritization tools for assessing and prioritizing YYA households for Rapid Resolution to ensure Rapid Resolution is effective and consistent in ensuring short-term rental and financial assistance acts as a bridge to independent permanent housing.</p>			

Project	HMIS Type	Annual # of HH Served & Target Population	Target # of Housing units
Drop-In Center(s)	SSO	·625 YYA (60% of total inflow) ·18-24 YYA ·PP 18-24 YYA ·Unaccompanied minors ·PP unaccompanied minors	·10 Centers · 1 drop-in center per region
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/No)	
\$2,750,000	\$3,916,000	No	
Project Description			
<p>The optimal project creates site-based facilities in all regions that provide 24-hour access to basic needs supplies such as food, hygiene, clothing, laundry, etc. Staff support YYAs in crisis with safety planning and coordinated with CE and Navigation Staff to ensure all YYAs seeking crisis housing have access to it. Additionally, drop-in center staff will coordinate with CE and Navigation to ensure that YYAs seeking permanent housing have access to RRH and other mainstream housing resources. The drop-in center staff coordinate with outreach workers to support YYAs that are experiencing unsheltered homelessness and/or fleeing dangerous situations with no safe place to go. Staff work to build trust alongside vulnerable YYAs and provide wrap-around support wherever they are in their housing journey, always providing affirming care and embedding youth choice. Optimal staffing includes:</p> <ul style="list-style-type: none">• 10 regional Drop-in Center Directors (10 FTEs) working “business hours” 8a-4p. Drop-In Center Director(s) are responsible for drop-in operations and programming and overall system-wide drop in coordination and peer sharing. Supervises and supports all drop-in staff and outreach workers in the region. Coordinates with and supports after-hours CE on call team. Champion for cross-system collaboration and works to ensure drop-ins serve as community hub for vulnerable YYAs across systems. (10 Regions = 10 drop-in centers = 10 FTE drop-in center directors) (rotates on-call supervision responsibility)• 10 regional Drop-In Center Coordinators (10 FTEs) working “mid-shift” 2p-10p responsible for carrying out Drop-In Center Director(s) vision staffing the center and working with navigators to stay continually connected with YYAs and ensuring drop-in center engagement leads to permanent housing wherever possible. Coordinates across systems alongside Navigators to ensure YYAs have access to mainstream benefits across systems. Partners with Outreach Team to engage YYAs in drop-in support and programming. Coordinates between shifts ensuring drop-in center support and capacity is consistent 24 hours a day. Provides emergency supplies and transportation as needed. (10 Regions = 10 drop-in centers = 10 FTE drop-in center coordinators)• 10 regional Drop-In Center Support Staff (10 FTEs) working “night shift” 12a-8a as a crisis on-call worker. Responsible for operating mobile drop-in center supports in the evenings including supporting access to the CE Access Points. Drop-In Center Crisis On-Call workers provide transportation and safety support to the CE on-call staff. Drop-in centers operate on an on-call basis after 10p and are opened and used as a triage space as needed. The team approach between the CE team, outreach team and drop-in team are designed to ensure smooth, quick, and consistent coordination regardless of what time of day or where a YYA is in crisis. (10 Regions = 10 drop-in centers = 10 FTE drop-in center after-hours staff)• 20 part-time Drop-In Center Support Coaches (20 PT staff) to staff drop-in center programming and activities as well as cover time off and illness of designated staff and support with data entry and documentation. When the PT staff is not covering drop-in operations PT staff supports the outreach team in conducting street outreach and providing transportation. (10 Regions = 10 drop-in centers = 20 PT drop-in center staff to ensure safety and coverage)			

Project	HMIS Type	Annual # of HH Served & Target Population
Crisis Response Outreach Team	SSO-SO	<ul style="list-style-type: none"> ·1,043 YYA ·18-24 YYA ·PP 18-24 YYA ·Unaccompanied minors ·PP unaccompanied minors
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/No)
\$3,481,500	\$6,963,000	Yes-partially
Project Description		
<p>The optimal project creates and establishes a team of outreach workers with a physical presence in all 10 regions of the BoS. Outreach workers are stationed at drop-in centers when they are not actively identifying and connecting with YYAs with a special focus on YYAs experiencing unsheltered homelessness and/or feeling unsafe situations with no safe place to go. Outreach workers are responsible for conducting street outreach, advertising system resources, collaborating with partners to identify YYA, and building trust and support with YYA. Outreach workers provide basic needs supplies like food, hygiene, clothing, and other emergency supplies. Outreach workers meet YYA in-person and remotely, always striving to meet YYA in-person when they request it. Outreach staff are available 24 hours a day and serve as a crisis response to YYA experiencing homelessness especially after hours. Crisis response outreach workers partner with CE and drop-in center staff to provide nimble coordinated transportation. •</p> <ul style="list-style-type: none"> • 51 FTE Street Outreach Workers <ul style="list-style-type: none"> • Working 2p-10p responsible for conducting street outreach to locate and identify YYAs experiencing homelessness, marketing the system, and developing partnerships across systems in all counties in the BoS. • 1 worker for every 2 counties • Street Outreach Workers partner with Navigators to ensure appropriate care is provided to YYA in crisis hotel/motels and crisis host homes as needed. • Workers utilize drop-in centers as a hub (when not mobile) for YYA triage, storing crisis supplies, conducting data entry, etc. • 1 FTE Street Outreach Worker working “night shift” 12a-8a as a crisis on-call worker. Responsible for supporting YYA-dedicated access points in the evenings with transportation, supplies and ensuring fast and consistent coordination regardless of the time of day. • 10 PT Street Outreach Workers will establish teams of 2 for safety (as needed), cover time off and illness of designated staff, and support with data entry and documentation. When the PT staff is not covering outreach, they support drop-in center needs and CE operations, especially providing transportation and on-call back-up as needed. 		

Project	HMIS Type	Annual # of HH Served & Target Population
Navigation	SSO	<ul style="list-style-type: none"> ·1,043 YYA ·18-24 YYA ·PP 18-24 YYA ·Unaccompanied minors ·PP unaccompanied minors
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/NOO
\$3,256,000	\$6,512,000	Yes-partially
Project Description		
<p>In the optimal Navigation project, wrap-around supportive services are made available to all YYAs accessing the system through a team of multi-level navigators. Navigators provide affirming support and coordination to YYA, identifying needs and coordinating available resources systemwide and across systems. Navigators work with YYA from point of system entry, until safe and/or permanent housing is secured and into aftercare when YYA want and need it. Navigators are available 24/7, providing supports in-person and remotely. Navigators provide transportation as needed.</p> <ul style="list-style-type: none"> • 2 FTE System Navigator(s) working “business hours” 8a-4p dedicated to systemwide navigation. System navigators operate a centralized Navigation referral and assignment system alongside CE staff ensuring all YYA who access the system are connected to a Navigator. System Navigators receive and manage all navigation service grievances or challenges reported by YYA and system staff to ensure the highest quality navigation. • 10 FTE Regional Navigators (one per region) working 10a-6p dedicated to serving as a liaison between the local navigation team and system navigation team. Regional Navigators supervise Local Navigators and ensure up-to-date understanding of housing and cross-system benefits for which YYA are eligible. Regional Navigators supervise 3-4 Local Navigators. Regional Navigators oversee file/documentation compliance, data entry, data quality, housing location, and inspection operations. • 36 FTE Local Navigators with a 1:15 YYA caseload ratio maximum. Local Navigators are responsible for ensuring all YYA achieve their goals and actualizing YHDP principles. Navigators provide transportation and mobile assistance. 		

Project		HMIS Type	YHDP Funded (Yes/NOO)
Crisis Transitional Housing (joint component)		PH -TH: RRH	Yes-partially
Annual # HH served & Target Population	Target # Housing Units	Annual Projected Cost	Total Funded Cost
Site-based TH •354 YYA •18-24 YYA •PP 18-24 YYA •Unaccompanied minors •PP unaccompanied minors Hotel/Motel •55 YYA •18-24 YYA •PP 18-24 YYA Rapid Rehousing •543 YYA •18-24 YYA (including qualified minors) •PP 18-24 YYA (including qualified minors)	•56 units o6 TH houses per region 4-6 bedrooms per house •55 hotel/motel rooms •543 "units" of RRH rental assistance	Site based TH: \$6,303,700 Hotel/Motel: \$2,255,700 RRH \$14,905,130 TH-RRH: \$23,364,539	Site based TH: \$12,607,400 Hotel/Motel: \$4,511,400 RRH \$28,316,760 TH-RRH: \$46,929,060
Project Description			
<p>In the optimal system, PH-TH:RRH is provided through a menu of options. YYA have voice and choice in selecting from to best meet their individualized needs. This menu is detailed below:</p> <p>Site-based: This project can be implemented with the TH portion serving as an alternative to emergency shelter, with the guaranteed linkage to RRH for YYAs that want it. Short-term or crisis TH may be intended to serve as a crisis, short-term, emergency housing for YYAs, but its flexibility may be extended for up to 24 months for YYAs that want and need it, especially in markets with limited availability of rental housing and employment, like rural Missouri. YYAs that enter TH will have the choice of transitioning to the RRH component, however there is no requirement to use both TH & RRH. Similarly, some YYAs may chose not to enter TH and go directly to RRH. Regions are encouraged to provide supportive services staffing continuity between the models</p> <p>Projects must ensure that site-based TH can offer private space for individuals, YYA families and pregnant YYAs. They must make non-gender-based options available. Projects must strive to serve YYAs under 18. Projects that serve YYAs under 18 must provide 24-hour staffing to site-based TH.</p> <p>Hotel-Motel: With an approved special activity from HUD a hotel-motel program will be created where rooms can be used as short term (approx. 30 days) TH as an alternative to emergency shelter, especially in communities where site-based TH is not available and for YYAs that do not need or want a site-based and peer-host alternative to crisis housing. Hotel rooms are designated for YYAs, and an agreement is in place between the provider and hotel to ensure low barrier immediate access to crisis housing. Hotel rooms are established through hotel agreements in regions where hotels are willing to execute agreements to provide emergency housing for YYAs. Additionally, CoC staff are striving to execute statewide hotel/motel agreements and room rates. YYAs that enter hotel/motel TH will have the choice of transitioning to the RRH component, however there is no requirement to use both TH & RRH. Similarly, some YYAs may chose not to enter TH and go directly to RRH. Navigators and coordinated entry staff coordinate to ensure quick transition from crisis hotel/motel housing to permanent housing through joint component RRH, when chosen by YYA. Staff must be physically present in TH units in accordance with local laws because under-18 year old YYAs will reside in TH alongside 18-24 YYAs.</p>			

Project	Crisis Transitional Housing (joint component)
Project Description Continued	
<ul style="list-style-type: none"> • 10 FTE TH Directors working 10a-6p, responsible for supervision and oversight of all crisis housing in the YYA system including site-based TH/TH, hotel/motel TH and C-Host Homes. • 10 FTE TH Coordinators working "mid-shift" 5p-1a responsible for staffing TH in evening hours in-person and responding to crisis referrals. • 10 FTE/PT TH/TH Coordinators working "night shift" 12a-10a responsible for "after hours" intakes and in-house emergency mitigation. <p>Rapid Rehousing: The optimal RRH project will be implemented in tandem with TH for YYAs who want and need it providing rental assistance and supportive service to YYAs. RRH must also be offered as a direct option to YYAs who want and need it. With approved special activities from HUD, RRH will be more individualized for YYA; such as the option to have a one month lease, using habitability standards in place of HQS inspections, the option to receive rental assistance for up to 36 months, payment of double deposits, rental arrears, utility arrears, fees/fines, aftercare supportive services for up to 24 months, the option to provide up to \$300 worth of move-in items to YYAs in the form of "dignity move-in kits," and the option to provide moving assistance more than one time.</p> <ul style="list-style-type: none"> • 1 FTE YYA RRH System Director working "business hours" 8a-4p dedicated to systemwide youth RRH. YYA RRH System Directors oversee the strength and effectiveness of youth dedicated RRH system wide. The RRH System Director provides TA to RRH supervisors and staff. The RRH System Director works to actualize system goals around landlord recruitment, retention, and incentives system wide. • 5 FTE YYA RRH Supervisors working 10a-6p dedicated to supervising 5-8 Local RRH Supportive Services Staff. Regional Supervisors provide weekly supervision, facilitate case conferencing, and ensure smooth facilitation of rental assistance and supportive services, upholding the YHDP principles. • 36 FTE Local RRH Supportive Services staff with a 1:15 YYA caseload ratio. Local RRH Supportive Services staff are responsible for working alongside Navigators ensuring all YYA achieve their goals and actualizing YHDP principles. RRH Supportive Services work on the areas Navigators are not or lend a hand in areas where Navigators request it. • Projects must ensure that shared housing options are available for YYA HHs that are interested in housing with roommates and that shared housing is operationalized in compliance with rules and regulations. 	



Project	HMIS Type	Annual # of HH Served & Target Population	Target # of Housing units
Crisis Peer Host Homes	SSO	<ul style="list-style-type: none">• 52 YYA• 18-24 YYA• PP 18-24 YYA	52 hosts
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/No)	
\$150,380	\$300,760	Yes-partially	
Project Description			
<p>The optimal Crisis Peer Host Homes project provides an emergency shelter alternative, especially in regions where site-based TH, and hotel/motel is not feasible, appropriate, or chosen by the YYA. Crisis Peer Host Homes are operated at the CoC level. The CoC will work with the community and YAB to develop and evolve the host home model. When a YYA connects with an access point, and diversion is not possible, and crisis housing is needed, then YYAs are presented with a menu of crisis housing options in their region such as site-based TH and hotel/motel TH. YYAs are also given the choice to identify a host that can provide safe, short-term, appropriate housing accommodations, while YYAs work with the navigation team to operationalize permanent housing, such as RRH and FYI. All hosts will be verified as safe and stable quickly (within 72 hours). All hosts must participate in a safety screening, sex offender registry check, and habitability inspection. Hosts who meet the threshold to provide crisis housing will receive a stipend of up to \$500 every 30 days. Hosts must be identified by YYAs, there are no provider-identified hosts or host-matching processes only YYA-identified hosts.</p> <ul style="list-style-type: none">• The CoC level System Navigation Director is responsible for the Crisis Peer Host Home oversight.• 2 FTE supportive services staff provide supportive services to YYA in host homes.			

Project	HMIS Type	Annual # of HH Served & Target Population	Target # of Housing units
Permanent Supportive Housing	PH: PSH	<ul style="list-style-type: none">• 42 YYA• 18-24 YYA• PP 18-24 YYA	42 PSH “vouchers” of leasing assistance
Annual Projected Cost	Total Funded Cost	YHDP Funded (Yes/No)	
\$1,343,120	\$2,685,440	No	
Project Description			
<p>The optimal YYA-dedicated PSH is a non-time limited housing subsidy combined with high-level supportive services. Youth pay a percentage of their income towards rent for an indefinite period. Tailoring PSH for YYAs will involve opening youth-dedicated buildings designed by YYA and increasing the number of available scattered-site units. On-site staff are available 24/7 to support daily needs.</p> <ul style="list-style-type: none">• 7 FTE YYA PSH Regional Supervisors working 10a-6p dedicated to supervising 3-5 Local PSH Supportive Services Staff. Regional Supervisors provide weekly supervision, facilitate case conferencing, and ensure smooth facilitation of rental assistance and supportive services, upholding the YHDP principles. Supervisors oversee file/documentation compliance, data entry, data quality, housing location, and inspection operations.• 36 FTEs Local PSH Supportive Services staff with a 1:10 YYA caseload ratio maximum. Local PSH Supportive Services staff are responsible for working alongside Navigators ensuring all YYAs achieve their goals and actualizing YHDP principles. PSH Supportive Services staff work on the areas Navigators are not working on or lend a hand in areas where Navigators request it.			

FUNDED PROJECT LIST

Prioritized, scaled projects selected by the YAB and the MO BoS CoC community to be funded by YHDP. Administrative costs are included in the Annual Projected Cost.

Project	HMIS Type	Annual # of HH Served & Target Population
YHDP Planning Grant (s)	N/A	N/A
Annual Projected Cost	2 Year Cost	Staffing
\$208,000	N/A	<ul style="list-style-type: none"> 1 FTE Youth Program Specialist 3 YAB Support Specialists
Target # Housing Units	N/A	
Project Description		
<p>The planning grants have funded YAB recruitment, retention, development, and compensation throughout CCP planning. The planning grant funds a qualitative data research partnership with the University of Missouri to collect qualitative data from YYA with lived experience across the BoS to inform the CCP needs statement and assessing CQI strategy with a qualitative lens. The planning grants have funded CoC staff time to support planning activities. Planning funds were also used to hire a Youth Program Specialist for the CoC full-time and 3 YYAs as part-time YAB Support Specialists. Long-term these positions will move under administrative costs.</p> <p>Outcomes: The YAB increased to over 30 engaged members. The YAB had at least one retreat to expand YAB skills and understanding of the YHDP process. There were community listening sessions for special populations. There were regional in-person systems modeling sessions to engage local providers. The University of Missouri's research was used to determine which geographic areas are prioritized in subgrantee selection. A full-time staff person was dedicated to YYA program development and was supported by 3 YAB Support Specialists with lived experience who assisted in drafting, training, and administrative tasks.</p>		

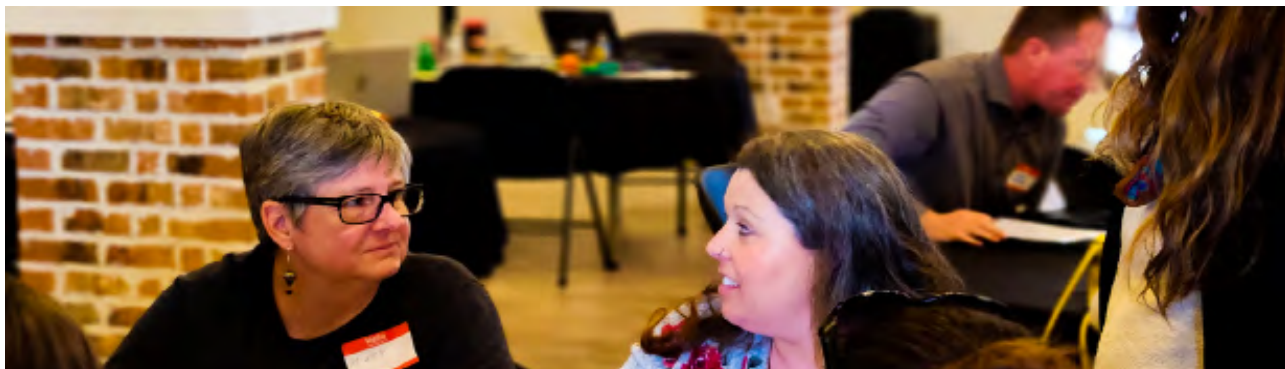
Project	HMIS Type	Annual # of HH Served & Target Population
HMIS	N/A	N/A
Annual Projected Cost	2 Year Cost	Staffing
\$278,100	\$556,200	<ul style="list-style-type: none"> 2 FTEs
Target # Housing Units	N/A	
Project Description		
<p>The HMIS grant will increase data collection, reporting and analyzation capacity across the BoS by providing funds to support end user license, support and training, project set up, data collection, data quality, reporting, technical assistance, and ongoing CQI of HMIS. The funds will be used to fund 2 full-time staff positions to carry out these activities.</p> <p>Outcomes: The desired outcome increased HMIS participation, increased YYA-specific data collection, increased data collection capacity, and improved data quality.</p>		

Project	HMIS Type	Annual # of HH Served & Target Population
Coordinated Entry	SSO-CE	<ul style="list-style-type: none"> • 250 YYA HHs • 18-24 YYA • PP 18-24 YYA • Unaccompanied minors • PPY unaccompanied minors
Annual Projected Cost	2 Year Cost	Staffing
\$129,600	\$259,200	<ul style="list-style-type: none"> • 2 FTEs YYA-Dedicated CE Staff
Target # Housing Units	N/A	
Project Description		
<p>The SSO-CE project will create and establish 2 new full-time staff (FTEs): 2 Regional YYA CE Specialist positions will be made available to interested regional providers. YHDP CE staff will establish a culture of low-barrier, affirming, YYA-dedicated CE services. CE staff are responsible for a combination of assessment and facilitating case conferencing. CE staff will not be responsible for a YYA caseload.</p> <p>Outcomes: This project seeks to ensure all YYAs know where and how to access the homelessness system and are supported in doing so. The desired outcome is increased and improved access to YYA-dedicated CE and enhanced CE operations. Additionally, increased systemwide YYA CE best practices and training.</p>		

Project	HMIS Type	Annual # of HH Served & Target Population
Crisis Response Outreach Team	SSO-SO	<ul style="list-style-type: none"> • 250 YYA HHs • 18-24 YYA • PP 18-24 YYA • Unaccompanied minors • PP unaccompanied minors
Annual Projected Cost	2 Year Cost	Staffing
\$378,000	\$756,000	<ul style="list-style-type: none"> • 5 FTEs Outreach Workers • Eligible outreach activities
Target # Housing Units	N/A	
Project Description		
<p>This project creates a more accessible YYA system by providing YYA-specific outreach, establishing a physical presence and transportation in regions of the BoS through the creation of 5 new full-time employees, 5 FTEs-Outreach Workers and Peer-Outreach Workers. Outreach workers have a caseload of 15-20 YYA with more intensive service needs and may come in touch with other YYA for light touch basic need support. Outreach workers connect with YYA by meeting them where they are with a special focus on YYA experiencing unsheltered homelessness and/or fleeing unsafe situations with no safe place to go. Outreach workers are responsible for conducting street outreach, advertising system resources, collaborating with partners to identify YYA, building trust and support with YYA, and connecting them with other system resources. Outreach workers provide basic needs supplies like food, hygiene, clothing, and other emergency supplies. Outreach workers meet YYAs in-person and remotely, always striving to meet YYAs in-person when they request it. Outreach workers strive to serve as a crisis response to YYAs experiencing homelessness especially unsheltered YYA and YYA fleeing unsafe situations with no safe place to go, assessing their needs, and connecting them to housing. Crisis response outreach workers partner with CE specialists referring YYA to CoC permanent housing when YYAs want and need it. Crisis Response Outreach workers conduct outreach during afternoon and evening hours and provide transportation. Outreach workers strive to create community "routes" and develop consistency and trust in communities.</p> <p>Outcomes: YYAs understand where and how to access resources and are supported and affirmed in doing so. Vulnerable YYAs and YYAs fleeing unsafe situations with no safe place to go for crisis response receive support that they can trust. YYA receive immediate access to emergency basic need supplies. YYAs seeking crisis and permanent housing are supported on their journey to independent housing.</p>		

Project	HMIS Type	Annual # of HH Served & Target Population
Navigation	SSO	<ul style="list-style-type: none"> ·93 YYA HHs ·18-24 YYA ·PP 18-24 YYA ·Unaccompanied minors ·PP unaccompanied minors
Annual Projected Cost	2 Year Cost	Staffing
\$370,710	\$741,420	<ul style="list-style-type: none"> • 1 FTE Youth Navigation Director • 4 FTE Regional Navigators
Target # Housing Units	N/A	
Project Description		
<p>This project will create and establish 1 FTE System Navigator (Youth Navigation Director). The System Navigator will work with providers, regional navigators and system staff working with YYA in the CoC to ensure and support wrap-around supportive services are available to all YYA accessing the system. The Youth Navigation Director will maintain an overflow caseload of 7 YYA as needed.</p> <p>This project will create and establish 4 FTE Regional Navigators with caseloads of 1:15 ratio with an average length of stay of 90 days. These staff will be connected to the crisis housing projects (crisis peer host homes, crisis hotel/motel, and crisis TH) and connected to the TH-RRH joint component particularly supporting the transition and stabilization between TH and RRH and working with co-enrolled YYA that choose to go directly to RRH.</p> <p>All navigators will be trained experts on system resources and provide housing-focused supportive services system-wide, especially working as a liaison between YYAs, providers and new YHDP projects – ensuring access to affirming care. Navigators provide transportation as needed. Navigators provide affirming support and coordination to YYAs, identifying needs and coordinating available resources systemwide and across systems. Navigators work with YYA from the point of project entry until safe and/or permanent housing is secured.</p> <p>Navigators strive to increase system capacity to make navigation available 24/7 in-person and remotely. This project will seek a YHDP special activity to provide supportive services for up to 24 months when needed and requested by the YYA. Navigators are responsible for assessing the ongoing service needs of YYAs who request supportive services beyond 12 months and will work with YYAs to establish a plan and timeline for after-care goals, identifying support people YYAs can transition toward as after-care wraps-up and mutually agreeing on a supportive services after-care end date.</p> <p>Outcomes: YYAs receive supportive services tailored to their needs in homelessness projects that lead to independence and permanent housing. YYA have a trained professional to connect with in times of crisis and to celebrate and build upon achieved milestones.</p>		

Project	HMIS Type	Annual # of HH Served & Target Population	Target # of Housing Units
Crisis Peer Host Homes	SSO	<ul style="list-style-type: none">• 22 HHs• 18-24 YYA• PP 18-24 YYA	<ul style="list-style-type: none">• 22 hosts
Projected 1 Year Cost	2 Year Cost	Staffing	
\$44,280	\$88,560	<ul style="list-style-type: none">• The CoC Pilot Crisis Peer Host Home project is staffed at the CoC level by a part time (.5 FTE) staff person with a caseload of .5 staff to 5 YYA. This staff person is responsible for executing host home agreements and enrollments.• Navigators and Crisis Response Outreach team members partner with this staff person to support host home screening and transitions to permanent housing as needed.	
Target # Housing Units	N/A		
Project Description			
<p>YHDP funded Pilot Crisis Peer Host Homes project provides an emergency shelter alternative (especially in regions where site-based TH, and hotel/motel is not feasible, appropriate, or chosen by the YYA.) Crisis Peer Host Homes are operated at the CoC level. The CoC will work with the community and YAB to develop and evolve the host home model. When a YYA connects with an access point, and diversion is not possible, and crisis housing is needed, YYAs are presented with a menu of crisis housing options in their region such as, site-based TH and hotel/motel TH. YYAs are also given the choice to identify a host that can provide safe, short-term, appropriate housing accommodations, while the YYA works with the navigation team to operationalize permanent housing such as RRH and FYI. All hosts will be verified as safe and stable quickly (within 72 hours). All hosts must participate in a safety screening, sex offender registry check, and habitability inspection. This project will request a YHDP special activity to use Habitability Standards in place of HQS inspections. Hosts who meet the threshold to provide crisis housing will receive a stipend of up to \$500 every 30 days. Hosts must be identified by the YYA. There are no provider-identified hosts or host-matching processes, only YYA-identified hosts.</p> <p>Outcomes: YYAs chosen permanent connections are realized as a viable crisis housing option and leveraged as a bridge to permanent housing. More YYA have access to permanent housing in alignment with YHDP principles.</p>			



Project	HMIS Type	Annual # of HH Served & Target Population	Target # of Housing Units
Transitional Housing – Rapid Rehousing (joint component)	TH-PH-RRH	<p>Site-based TH:</p> <ul style="list-style-type: none"> • 30 YYA HHs • 18-24 YYA (including qualified minors) • PP 18-24 YYA (including qualified minors) • Unaccompanied minors (site-based TH only) • PP unaccompanied minors (site-based TH only) <p>Hotel/Motel TH:</p> <ul style="list-style-type: none"> • 24 YYA HHs • 18-24 YYA (including qualified minors) • PP 18-24 YYA (including qualified minors) <p>Rapid Rehousing:</p> <ul style="list-style-type: none"> • 44 YYA HHs • 18-24 YYA (including qualified minors) • PP 18-24 YYA (including qualified minors) • <p>Targeted Rapid Resolution</p> <ul style="list-style-type: none"> • 24 YYA HHs • 18-24 YYA • PP 18-24 YYA • Unaccompanied minors • PP unaccompanied minors 	<p>Site-based TH</p> <ul style="list-style-type: none"> • 30 units • 6 TH houses • 4-6 bedrooms per house <p>Hotel/Motel TH</p> <ul style="list-style-type: none"> • 24 rooms <p>Rapid Rehousing</p> <ul style="list-style-type: none"> • 44 “units” of rental assistance <p>Targeted Rapid Resolution`</p> <ul style="list-style-type: none"> • 24 “units” of rental assistance
Projected 1 Year Cost	2 Year Cost	Staffing	
<p>Site-based TH: \$1,054,296</p> <p>Hotel/motel TH: \$101,874</p> <p>RRH: \$864,000 TRR-RRH: \$103,680</p> <p>Total: TH-RRH combined: \$2,123,945</p>	<p>Site-based TH: \$2,108,592</p> <p>Hotel/motel TH: 203,748</p> <p>RRH: \$1,728,000 TRR-RRH: \$207,360</p> <p>Total: TH-RRH combined: \$4,247,889</p>	<p>Site-based TH</p> <ul style="list-style-type: none"> • 6 FTEs (one per TH house) • Subgrantee Organizations will be expected to leverage other funds for further staffing. <p>Hotel/Motel TH</p> <ul style="list-style-type: none"> • The CoC Pilot Hotel/Motel TH project is staffed at the CoC level by a part-time (.5 FTE) staff person. This staff person is responsible for executing hotel agreements and project enrollments. <p>Rapid Rehousing</p> <ul style="list-style-type: none"> • 2 FTEs. These staff will be responsible for YYA-landlord connections, landlord engagement, and PHA engagement. <p>Targeted Rapid Resolution</p> <ul style="list-style-type: none"> • 1 FTEs. Rapid Resolution Specialist responsible for ensuring supportive service delivery to clients. 	

Project	HMIS Type
Transitional Housing – Rapid Rehousing (joint component)	TH-PH-RRH
Target # Housing Units	N/A
Project Description <p>Site-based: This project can be implemented with the TH portion serving as an alternative to emergency shelter, with the guaranteed linkage to RRH for YYA that want it. 1 YHDP-funded FTE with a caseload of 1 to 10 YYA client ratio. will be dedicated to each TH house, for a total of 6 FTEs. For further staffing and maintenance, subgrantee organizations will be expected to leverage other funds.</p> <p>Short-term or crisis TH may be intended to serve as a crisis, short-term, emergency housing for YYA, but it's flexibility may be extended for up to 24 months for YYA that want and need it, especially in markets with limited availability of rental housing and employment, like rural Missouri. YYA will be provided optional life skills, community integration services, and supportive services including transportation throughout the TH enrollment. YYA that enter TH will have the choice of transitioning to the RRH component, however there is no requirement to use both TH & RRH. Similarly, some YYA may chose not to enter TH and go directly to RRH. Regions are encouraged to provide supportive services staffing continuity between the models, where possible.</p> <p>Projects must ensure that site-based TH can offer private space for individuals, YYA families, and pregnant YYA. They must make non-gender-based options available. Projects must strive to serve YYA under 18. Projects that serve YYA under 18 must provide 24-hour staffing to site-based TH.</p> <p>Hotel-Motel: With an approved special activity from HUD a hotel-motel program will be created where rooms can be used as short-term (approx. 30 days) TH as an emergency shelter alternative, especially in communities where site-based TH is not available and for YYA that need and want an alternative to site-based and peer-host crisis housing. Hotel rooms are designated for YYA, and an agreement is in place between the provider and hotel to ensure low-barrier, immediate access to crisis housing. Hotel rooms are established through hotel agreements in regions where hotels are willing to execute agreements to provide emergency housing for YYA. A .5 FTE staff person with a caseload of .5 staff to 5 YYA will manage these agreements, project enrollments and services including transportation. Additionally, CoC staff are striving to execute statewide hotel/motel agreements and room rates. This project will request a YHDP special activity to use Habitability Standards in place of HQS inspections.</p> <p>YYA that enter hotel/motel TH will have the choice of transitioning to the RRH component, however there is no requirement to use both TH and RRH. Similarly, some YYA may chose not to enter TH and go directly to RRH. Navigators and coordinated entry staff coordinate to ensure quick transition from crisis hotel/motel housing to permanent housing through joint component RRH when chosen by YYA.</p> <p>Rapid Rehousing: This project will be implemented in tandem with TH for YYA who want and need it providing rental assistance and supportive service to YYA. RRH must also be offered as a direct option to YYA who want and need it. With approved special activities from HUD, RRH will be more individualized for YYA; such as the option to have a one month lease, using habitability standards in place of HQS inspections, the option to receive rental assistance for up to 36 months, payment of double deposits, rental arrears, utility arrears, fees/fines, after care supportive services for up to 24 months, the option to provide up-to \$300 worth of move-in items to YYA in the form of "dignity move-in kits," and the option to provide moving assistance more than one time.</p> <p>This project creates quick, nimble, short-term financial assistance, and with approved special activities, will provide rental assistance, rental arrears, deposits, utility costs, utility arrears, eligible fees, and fines for YYA HHs with external supports that increase the likelihood of preventing unsheltered or chronic homelessness by providing time-limited financial assistance using a targeted prevention method. There will be 1 FTE Rapid Resolution Specialist with a caseload of 1 to 12 to evaluate the fit of a situation for Targeted Rapid Resolution and to support prompt responses to YYAs needs. This project will request a YHDP special activity to use Habitability Standards in place of HQS inspections, and approval to authorize one-month leases to deliver a more flexible Rapid Resolution program. The CoC will establish YYA system standards including assessment and prioritization tools for assessing and prioritizing YYA households for Rapid Resolution to ensure Rapid Resolution is effective and consistent in ensuring short-term rental and financial assistance acts as a bridge to independent permanent housing. {add more about more about crisis nature if wanted}</p> <p>Outcomes: YYA with natural supports and independent resources will achieve permanent housing with targeted financial assistance from the CoC.</p> <p>Projects must ensure that shared housing options are available for YYA HHs that are interested in housing with roommates and that shared housing is operationalized in compliance with rules and regulations.</p>	

Project Amount Overview

Total % distribution housing/services	Total 1 year	Total 2 Year
<div>%Housing: 63%</div> <div>%SSO: 26%</div> <div>%planning: 3%</div> <div>%HMIS: 8%</div>	3,046,535	6,857,269

APPENDIX C

DATA FOR UNACCOMPANIED YOUTH AT-RISK AND EXPERIENCING HOMELESSNESS

	Unaccompanied Young Adults (age 18-24) at imminent risk of or experiencing homelessness	Unaccompanied Youth (under 18) at imminent risk of or experiencing homelessness		Pregnant/parenting youth and young adults (24 or younger) at imminent risk of or experiencing homelessness
Annual Inflow: How many people in this group should your optimal system anticipate will come into your system each year?	373 (CES + HP) 81 on PIT	212 (CES + HP)	14 on PIT	286 parenting youth 19 on PIT
McV numbers		39 in hotel or shelter, 1840 Doubled up		
What data source(s) did you use to arrive at this number? Do you have reason to believe it's an overestimate or underestimate?	<ul style="list-style-type: none">HMIS data was used to provide numbers. Our CES count should represent literally homeless individuals and Homelessness prevention should represent those at imminent risk of homelessness.This is likely to be an underestimate - due to limited providers in many small communities. This affects HMIS utilization and capacity to engage with persons during the PIT count.			
Level of need: What data or information do you have about the level and type of needs this group, or subgroups of young folks in this group, need? (e.g., look at assessment data to show the spread of assessment outputs, scores, or assessment/case manager observations about this). Any information about this will be helpful -- the more specific the better. (This will help us talk through things like types of resources available and needed,	In HMIS data we see lots of youth appearing in CES but little to none in housing projects. (for those >18, only 93 had PH project entries.) Emergency shelter for >18 = 332 youth. Numbers between CES and ES do not come from the same regions - overlap may be minimal. If only reported CES and ES YYA entries from Regions are from overlap - data suggests ~644 youth experiencing homelessness / or housing crisis. Unsheltered youth made up 38% of youth in PITC. Lack of service providers doing regular case management with youth in remote rural communities means PIT data is limited. Unsheltered youth may be hard to identify.		HMIS data shows very few youth in the system, and almost no youth age 16-17 in any PH projects. 1840 doubled up youth in McV data suggests a high number of youth experiencing housing instability.	
			Parenting youth are shown in CES but very rarely in shelter!	

What data source(s) did you use to determine this (e.g., a CE assessment outputs or scores, community brainstorm session topics, etc.)? Do you have reason to believe this is an accurate indicator of young folks' levels and types of need?

HMIS project data across age, county, race, gender, ethnicity, and project type.
PIT data with Regional Breakdown.



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